

Vote 06

Economic Development, Environment and Tourism

*To be appropriated by Vote in 2018/19
Responsible MEC
Administering Department
Accounting officer*

*R 1 665 374 000
MEC for Economic Development, Environment and Tourism
Department of Economic Development, Environment and
Head of Department of Economic Development,
Tourism and Environment*

Overview

Vision

A competitive economy within a sustainable environment.

Mission

To create and facilitate the development of a competitive economy, sustainable environment and tourism growth

Main services

To facilitate the provincial economy, promote and manage environmental and tourism activities through the following:

Ensuring the promotion of economic planning, conducting research and implementation and monitoring of economic development programs;

Creating an enabling environment for SMMEs and Co-operatives to succeed in order to improve the quality of life of the people of Limpopo Province;

Stimulating economic growth through industry development, trade and investment promotion;

Ensuring that businesses in all sectors are regulated and an environment created whereby consumers are effectively protected;

Ensuring sustainable environmental management, utilisation and regulation of natural resources;

Ensuring protection and sustainable natural resource management and utilisation;

Providing environmental empowerment support services; and

Ensure regulation, promotion and development of tourism in the province.

Legislative mandates

- Northern Province Development Corporation Act, 1995 (Act 4 of 1995)
- Limpopo Business Registration Act, 2003 (Act 5 of 2003)
- Limpopo Gambling Act, 2013 (Act 3 of 2013)
- Liquor Act, 1989 (Act 27 of 1989)
- Limpopo Environmental Management Act, 2003 (Act 7 of 2003)
- Limpopo Tourism Act, 2009 (Act 8 of 2009)
- NEMA Protected Areas Act, 2003 (Act 57 of 2003)
- NEMA: Air Quality Act, 2004 (Act 39 of 2004)
- NEMA: Waste Management Act, 2008 (Act 59 of 2008)
- NEMA: Biodiversity Act, 2004 (Act 10 of 2004)
- Tourism Act, 2014 (Act 3 of 2014)
- Consumer Protection Act, 2008 (Act 68 of 2008)
- Consumer Affairs (Unfair Business Practices) Act, 1996 (Act 8 of 1996)
- National Environmental Management Act, 1998 (Act 107 of 1998)
- National Small Business Act, 1996 (Act 102 of 1996)
- National Small Business amendment Act, 2004 (Act 29 of 2004)
- Electronic Communications and Transactions Act, 2002 (Act 25 of 2002)
- Electronic Communications Act, 2005 (Act 36 of 2005)
- National e-Education White Paper, 2004
- Special Economic Zones (SEZs) Act of 2014 (Act 16 of 2014)

Review of the current financial year (2017/2018)

Department focused on 2017/18 set priorities which are the core business of the department. These priorities are promoting economic growth and development; promoting and protecting environment and natural resource management; and promoting tourism growth and development. The activities undertaken in implementing these priorities have direct impact on growing the provincial economy, creating decent employment opportunities and ensuring equitable participation by previously excluded individuals into mainstream economy. As at the end of December 2017, the department monitored at least more than 200 SMMEs and 100 Cooperatives supported either financially or non-financially by LEDA and SEDA. In addition, the Department produced draft reports for three economic research to guide future economic planning in the province.

In the environmental space, the department managed to finalise 143 EIAs and also issued 10 583 environmental permits by end of December 2017. A draft report on Mid-Year State of the Tourism Report was also developed during this period. Despite all these achievements, low levels of economic growth at national and local level continue to impact negatively on various sectors of the provincial economy to create the much needed job opportunities. Research suggests that the negative growth rate in the country is caused by the relentless drought, deteriorating commodity prices and volatile rand exchange rate. The growth rate in the province was forecasted to grow by 1.2% in 2017, which is significantly low to the growth target of 3% set in the LDP. However, efforts are continuously made to recover and improve the economic conditions in the country and the province in 2018.

In 2017, for example, the department launched Township and Village Economy Revitalisation Programme and Imbizos were held across the province with SMME's and Cooperatives. As a result a Draft Township and Village Revitalisation Strategy has been developed and awaiting approval in 2018/19 fiscal year for implementation. In facilitating the Black Industrialist Programme in the province, local business formations have been invited to submit proposals as potential beneficiaries of this programme. The IDC has reported that 5 applications amounting to R600.0 million have been approved and projected to create over 1000 jobs. Special Economic Zone (SEZ) Programme: The National Cabinet has approved the designation of the Musina-Makhado SEZ which will accelerate industrialisation agenda of Limpopo. Department of Trade & Industry has approved gazetting of the SEZ. The application for designation of the Tubatse SEZ has been submitted to the Department of Trade and Industry. Tubatse SEZ has a total of 7 investors with a total investment value of R13.2 billion and approximately 6 484 permanent jobs to be created.

Business Regulation and Governance: Businesses are regulated in compliance with relevant policies through inspections and awareness campaigns. By the end of December 2017, , a total of 5 221 liquor businesses were regulated, while a total of 587 liquor business applications were finalised within 120 days of receipt by the department.

Environmental management functions: Environment commitments are implemented in terms of the Bill of Rights section 24 of the South Africa Constitution of 1996, environmental legislations and sector plans. The department had commenced with the roll-out of the implementation of a game donation policy to ensure that previously disadvantaged individuals (PDIs) and emerging game farmers are given an opportunity to participate in the hunting industry, which is one of the main contributors to the provincial economy. Implementation of infrastructure projects in nature reserves is undertaken in partnership with DBSA due to limited capacity in the department.

Tourism Services: Empirical research indicates that Limpopo Province continues to do well in this sector of the economy nationally. The department had embarked on a rationalisation process of the Limpopo Tourism Marketing Agency with a more focused mandate of marketing Limpopo as the preferred tourist destination among domestic travellers as well as travellers from neighbouring countries in SADC. To keep up with the latest market trends, the department commenced with the process to revise its Tourism Growth Strategy to ensure alignment with the national efforts towards tourism growth and to further grow its current position in the tourism space. A dedicated marketing strategy to achieve the objective of being a tourist destination was developed by the Limpopo Tourism Agency and department will oversee implementation.

Expanded Public Works Programme (EPWP): The Department has received a Conditional Grant of R3. 376 million and allocated an equitable share of its budget to complement the grant in an effort to create more job opportunities. The Conditional Grants contribute to the maintenance and management of infrastructure within the reserves in Vhembe, Mopani, Waterberg and Capricorn District giving opportunities to 332 Youth and Women. The Programme has successfully equipped communities in environmental awareness on eradicating alien plants and construction skills.

The Department organised two high impact tourism industry development projects (i.e. Marula and Oppikoppi Festivals). The Limpopo Marula Festival is a draw card that attracts domestic, regional and international tourists to the province during the Marula season, which officially begins in January and ends in April each year. The event has surpassed being merely a festival and has developed into the Marula Industry Programme. It is a partnership of several stakeholders like SEDA (Small Enterprise Development Agency), Limpopo Tourism Agency, Limpopo Economic Development Agency, Ba-Phalaborwa Municipality, Mopani District Municipality, Office of the Premier, Limpopo Department of Sport, Arts & Culture, National Department of Arts and Culture, the Phalaborwa Tourism Association and the Kruger National Park.

The Oppikoppi Festival is also an annual tourism event that takes place on a farm in the small town of Northam in the Limpopo Province with the aim of bringing in tourists and travelers to add to the economy of the town. Up to 20 000 visitors attended the event over three (3) days, which provided extensive economic development initiatives for the town in terms of accommodation, wholesale and retail and transport. The total economic impact of the event was recorded at R52.9 million across accommodation, food and beverage, communication and transport sector. Other beneficiations were in the form of job opportunities, SMME empowerment and school support program. In addition, the SMMEs from the hospitality sector were provided with opportunities to provide tented mobile

accommodation facilities to visitors and tourists, which serves as a good income generating opportunity and contributes to transforming the event and the sector.

Outlook for the coming financial year (2018/2019)

During the 2018/19 financial year, the Department will intensify its efforts to promote and facilitate the provincial economy, create decent job opportunities, protect and manage the environmental assets and natural resources as well as promoting tourism growth through collaborations and prioritisation given the reality of limited resources. Clear departmental priorities have been set for implementation during the course of the next financial year. These priorities include the following: promoting enterprise development, provincial economic planning and research, trade and investment facilitation; consumer protection; climate change management, natural resource management, upgrading of reserve infrastructure, waste management, infrastructure development and improvement, tourism policy development, planning and regulation, tourism destination development, growth and transformation, and tourism capacity building.

Growing the provincial economy and creating job opportunities requires the facilitation and promotion of trade and investment opportunities with both local and international investors. It further requires continuous support of the SMMEs and Cooperatives through capacity building and training interventions. The Department continuously ensures that SMMEs and Cooperatives are financially and non-financially supported to ensure their development and sustainability in line with Limpopo SMMEs & Cooperative Strategy. Financial and non-financial support is provided through Limpopo Economic Development Agency (LEDA) and other government institutions such as SEDA, IDC, SEFA, NEF, etc., as implementing agents. The Department will ensure that it monitors the business development support offered to these SMMEs and Cooperatives by these government agencies.

The Limpopo Township and Village Revitalisation Strategy will be approved for implementation during 2018/19 financial year and this will assist government to realise its developmental agenda of radical economic transformation for township and rural based enterprises to fully participate in the mainstream economy and contribute to the GDP of the Province.

During 2018/19 financial year, the Department has planned to develop four Economic Development Strategies for the prioritized sectors in the province in line with the Limpopo Development Plan and other government policies. The Department will again provide LED support to all municipalities in the

province to ensure that provincial priorities are cascaded and implemented at the local level in the province.

In the environmental space, the Department will be implementing a number of infrastructure projects in 15 nature reserves across the province. The Infrastructure Unit within the Department will also be capacitated to ensure that it delivers on the infrastructure priorities of the department. Furthermore, the Department will ensure it intensify its efforts in ensuring community compliance with the environmental laws and regulations. To that effect, capacity building and training programmes as well as awareness campaigns on environmental laws will be conducted with communities and all stakeholders. The fighting of rhino/lion poaching and exploitation of fauna and flora remains top of priorities for the Department in the 2018/19 year and beyond. As indicated above, the Department will continue to intensify its compliance and enforcement programmes in partnership with other law enforcement agencies such as the SAPS and SANDF.

Reprioritization

Departmental budget was reprioritized to implement cost containment measures from item such as travelling, telephone and consultant. This reprioritization was implemented to fund Compensation of Employees shortfall from 2018/19 financial year and over the MTEF period, and fixed obligations, such as municipal rates, security rates and fleet services that are increasing at a higher rate than Consumer Price Index (CPI). Department has overall aligned its allocation to the policy objectives, especially in supporting the Limpopo Development Plan and the MTSF priorities.

Procurement

Department has contracted Development Bank of Southern Africa (DBSA) as an agent to implement the major infrastructure projects due to capacity constraints in Supply Chain Management and Infrastructure divisions.

Receipts and Financing

Summary of receipts

Table 6.1 (a) below provides summary of the departmental receipts per main category over the MTEF period.

Table 6.1(a): Summary of receipts: Economic Development, Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Treasury funding									
Equitable share	1 147 702	1 157 702	1 346 677	1 497 741	1 692 404	1 692 404	1 661 998	1 668 288	1 752 013
Conditional grants	2 075	2 482	3 443	2 567	2 567	2 567	3 376	-	-
EPWP Incentive Allocation	2 102	2 482	3 443	2 567	2 567	2 567	3 376	-	-
Departmental receipts	-	-	-	-	-	-	-	-	-
Total receipts	1 149 777	1 160 184	1 350 120	1 500 308	1 694 971	1 694 971	1 665 374	1 668 288	1 752 013

Departmental budget is funded by equitable shares and conditional grant - EPWP incentive. The total receipts increased by 10.9 per cent from 2017/18 to 2018/19 financial year. Included in the equitable shares is an earmarked funds for the Limpopo Economic Development Agency, Limpopo Tourism Agency and the Limpopo Gambling Board.

Departmental receipts collection

Table 6.1 (b) below provide a summary of the departmental own receipts over the seven-year period.

Table 6.1(b): Departmental receipts: Economic Development, Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Tax receipts	65 689	77 901	88 303	87 845	102 749	100 345	109 429	115 560	122 662
Casino taxes	48 467	56 600	58 749	69 796	69 166	69 796	73 774	77 906	82 191
Horse racing taxes	14 089	18 001	26 130	13 813	29 992	26 313	31 855	33 641	35 488
Liquor licences	3 133	3 300	3 424	4 236	3 591	4 236	3 800	4 013	4 983
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sale of goods and services other than capital assets	29 128	19 830	15 158	52 198	20 334	22 748	24 045	25 391	26 787
Transfers received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	3 892	1 250	2 411	1 668	1 680	1 680	1 763	1 862	1 967
Interest, dividends and rent on land	2 351	1 222	759	2 578	2 576	78	82	87	92
Sale of capital assets	8 417	2 159	3 194	1 463	1 463	1 463	1 546	1 633	1 723
Transactions in financial assets and liabilities	36 947	22 195	13 648	6 488	23 438	25 938	24 053	25 396	26 044
Total departmental receipts	146 424	124 557	123 473	152 240	152 240	152 252	160 918	169 929	179 275

The major source of revenue is generated from casino and horse racing taxes. The budget of the Department increases by 5.7 percent in 2018/19 and 5.6 percent over the MTEF. The increase is due to inflation related factors. The huge increase of 131.0 percent in 2018 on horse racing taxes is due to additional bingo licenses issued in 2017/18 financial year and anticipated issuing of such in 2018/19 financial year.

Donor funding

Table 6.1(c) : Details of Donor funding receipts

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Donor funding									
South African National Biodiversity Institute	974	1 937	-	-	-	-	-	-	-
CATHSSETA (Culture, Arts, Tourism Hospitality Sport Sec	566	236	-	-	-	-	-	-	-
CATHSSETA (ICT)	170	-	-	-	-	-	-	-	-
TIRELO BOSHA Belgium-DPSA Donor	-	1 402	-	-	-	-	-	-	-
USAID Dept Of Science & Techno Donor		1 623	-	-	-	-	-	-	-
STANDARD BANK OF SA LTD FUND			648	-	-	-	-	-	-
DPSA :BELGIUM; TIRELO BOSHA-BIMS			23	877	877	877	481	-	-
Total economic classification: Administration	1 710	5 198	671	877	877	877	481	-	-

The department was awarded donor funding from Department of Public Service and Administration (DPSA) through its Tirelo Bosha-Public service improvement facility. Tirelo Bosha was developed by DPSA to improve front-line public service in South Africa and its purpose is to pilot new ways of delivering front-line public service delivery by supporting innovative and improvement initiatives. The project is continuing in 2018/19 financial year. The other projects that were funded by South African National Biodiversity Institute (SANBI), CATHSSETA, Standard Bank and DST have been completed.

Payment summary

Key assumptions

The major key assumptions used in the compilation of the 2018 MTEF budget estimates for the vote are as follows:

- Consumer Price Index (CPI) is 5.4 per cent in 2018/19, 5.5 per cent in 2019/20 and 5.5 per cent in 2020/21 financial year;
- Compensation of Employees (CoE) – department had considered the improvement of condition of services of CPI plus 1.0 per cent for 2018/19, 2019/20, and 2020/21 financial years as well as filling of vacant positions; Performance bonus and pay progression of 1.5 per cent of the wage bill was considered for 2018/19, 2019/20, and 2020/21 financial years; and
- Goods and Services increases are based on the revised CPI guidelines over the MTEF as well as an increase in recurring contracts.

Programme summary

Table 6.2 (a) below provide summary of payments and estimates per programme over the seven-year period.

Table 6.2(a): Summary of payments and estimates: Economic Development, Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Programme 1: Administration	289 646	307 804	342 951	363 183	375 089	375 089	394 291	402 503	425 085
Programme 2: Economic Development	419 109	424 688	506 528	620 068	802 900	802 900	749 564	773 087	807 890
Programme 3: Environmental Affairs	217 177	234 698	345 455	374 820	381 245	381 245	383 730	350 258	368 447
Programme 4: Tourism	186 461	186 253	117 291	142 237	135 737	135 737	137 789	142 440	150 591
Total payments and estimates	1 112 393	1 153 443	1 312 225	1 500 308	1 694 971	1 694 971	1 665 374	1 668 288	1 752 013
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	1 112 393	1 153 443	1 312 225	1 500 308	1 694 971	1 694 971	1 665 374	1 668 288	1 752 013

Programme 2: Economic Development is the highest allocation at 45.0 per cent of the overall budget because of the grant transfers to LEDA and Limpopo Gambling Board (LGB) whereas Programme 1: Administration represents 23.7 per cent of the allocated budget due to centralized payments of contractual obligations, rental of buildings and fleet services.

Table 6.2 (b) provides a summary of payments and estimates per economic classification over the seven the year period.

Table 6.2(b): Summary of payments and estimates by economic classification: Economic Development, Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Current payments	599 001	646 405	724 391	788 264	781 177	781 177	825 520	861 065	909 053
Compensation of employees	424 825	452 220	511 975	515 756	520 756	520 756	564 982	593 309	625 942
Goods and services	173 736	193 798	212 067	271 638	259 551	259 551	259 618	266 786	282 088
Interest and rent on land	440	387	349	870	870	870	920	970	1 023
Transfers and subsidies to:	495 780	493 751	519 070	629 100	809 833	810 525	761 491	792 327	826 717
Provinces and municipalities	2 759	2 686	2 028	2 865	3 348	3 348	3 319	4 447	4 692
Departmental agencies and accounts	479 378	476 926	506 172	616 194	799 444	799 444	746 700	774 668	809 245
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	1 673	135	-	-	-	-	-	-	-
Non-profit institutions	-	-	643	-	-	-	754	796	840
Households	11 970	14 004	10 227	10 041	7 041	7 733	10 718	12 416	11 940
Payments for capital assets	17 161	12 932	68 764	82 944	103 961	103 269	78 362	14 896	16 243
Buildings and other fixed structures	3 075	1 711	22 159	51 725	61 345	61 345	54 481	2 617	2 761
Machinery and equipment	14 086	11 221	46 605	31 219	42 616	41 924	23 881	12 279	13 482
Heritage assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	451	355	-	-	-	-	-	-	-
Total economic classification	1 112 393	1 153 443	1 312 225	1 500 308	1 694 971	1 694 971	1 665 374	1 668 288	1 752 013
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	1 112 393	1 153 443	1 312 225	1 500 308	1 694 971	1 694 971	1 665 374	1 668 288	1 752 013

Compensation of Employment grows by 8.5 per cent in the 2018/19 financial year from the 2017/18 financial year allocation. An amount of R 25.5 million has been reprioritized to fill the vacant posts, ICS and cater for performance incentives for qualifying officials.

Goods and Services budget is decreasing in 2018/19 due to reduction of earmarked funds for projects such as Marula Industries Development Programme and reprioritized funds to compensation

of employees. The budget was reprioritised from items such as travelling, telephone and consultants.

Transfers and Subsidies - There is nominal growth rate 20.9 per cent in 2018/19 financial year due mainly earmarked fund for Broadband - R199.0 million and Special Economic Zones (SEZ) R56.0 million. The allocation comprises of transfers to LEDA, LGB and Limpopo Tourism Agency (LTA), implementing Agencies for the department.

Payments of Capital Assets decreases by 6.0 per cent in 2018/19 financial year as a result of once off purchases of IT equipment, tractor and tourism safari tents in 2017/18 financial year. The department will continue to upgrade and rehabilitate State-Owned Nature Reserves and Resorts which are funded from earmarked funds of R52.0 million. The allocation includes funds to replace old aging fleet.

Infrastructure payments

Departmental infrastructure payments

Table 6.2 (c) below provides summary of infrastructure expenditure and estimates by category over the seven-year period.

Table 6.2(c): Summary of provincial infrastructure payments and estimate by category

	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Rand thousand	Audited outcome			Main appropriation	Adjusted appropriation	Revised baseline	Medium term estimates		
Existing infrastructure assets	67 483	48 481	30 000	43 000	43 000	43 000	52 000	18 050	10 910
Maintenance and repairs	25 222	-	5 950	-	-	-	20 618	13 250	10 910
Upgrades and additions	42 261	48 481	24 050	43 000	43 000	43 000	31 382	4 800	-
Rehabilitation and refurbishment	-	-	-	-	-	-	-	-	-
New infrastructure assets	3 075	-	3 918	14 000	16 000	16 000	-	-	-
Infrastructure transfers	-	2 749	249	2 345	2 345	2 345	2 481	2 617	2 761
Infrastructure transfers - Current	-	-	-	-	-	-	-	-	-
Infrastructure transfers - Capital	-	2 749	249	2 345	2 345	2 345	2 481	2 617	2 761
Infrastructure: Payments for financial assets	-	-	-	-	-	-	-	-	-
Infrastructure: Leases	-	-	-	-	-	-	-	-	-
Non Infrastructure	-	-	-	-	-	-	-	-	-
Total Infrastructure (including non infrastructure items)	70 558	51 230	34 167	59 345	61 345	61 345	54 481	20 667	13 671

The infrastructure budget in 2018/19 financial year is funded by equitable share through earmarked funding amounting to R52.0 million for upgrading and rehabilitation of infrastructure in nature reserves and resorts as part of Revenue Enhancement Strategy. Nylsvlei Resort and Rust de Winter Resort will be prioritised within the ring-fenced Revenue Enhancement Allocation of R22.0 million while completion of the 2017/18 projects is allocated R10.0 million. Moreover, R20.0 million is earmarked for the upgrading and maintenance of nature reserve. The Department is conducting research and design for Market Stalls in Limpopo Province which will be completed in 2017/18 financial year. Once

completed the department will implement the recommendations from the research in 2018/19 financial year.

Transfers

Transfers to public entities

Table 6.3 provides summary of departmental transfers to public entities over the seven-year period.

Table 6.3 : Summary of departmental transfers to public entities

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Entity 1 : Limpopo Economic Development Agency (LEDA)	262 968	261 329	355 616	445 447	628 697	628 697	565 876	583 357	607 411
Entity 2 : Limpopo Tourism Agency (LTA)	168 373	156 195	89 262	103 125	103 125	103 125	109 209	115 543	121 898
Entity 3 : Limpopo Casino & Gaming Board (LGB)	46 675	48 559	61 273	67 502	67 502	67 502	71 486	75 632	79 791
Total departmental transfers to public entities	478 016	466 083	506 151	616 074	799 324	799 324	746 571	774 532	809 100

The overall allocation for 2017/18 was increased during adjustment estimates by R176.0 million for SEZ, Great North Transport (GNT) and Corridor Mining Resources. In 2018/19 financial year, Entities are allocated an amount of R254.2 million earmarked for implementation of SEZ - R198.0 million and Broadband - R55.7 million at LEDA, Integrated Destination Marketing - R33.4 million at Limpopo Tourism Board, Compliance - R13.6 million and 3.0 per cent of revenue retention at Limpopo Gambling Board.

Transfers to Local Government

Table 6.4 provides for transfers to municipalities by transfer type and category over the seven-year period.

Table 6.4 : Summary of departmental transfers to local government by category

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Category B	1 517	1 501	1 232	1 332	1 815	1 815	2 439	3 519	3 713
Category C	443	455	600	650	650	650	700	739	781
Total departmental transfers to local government	1 960	1 956	1 832	1 982	2 465	2 465	3 139	4 258	4 494

The transfers above are allocated to three municipalities Vhembe, Mopani and Waterberg for the development and maintenance of the biosphere reserves in the districts on an annual basis. The department will also hold the greenest Municipality competition in the Limpopo Province.

Programme description

Programme 1: Administration

Programme purpose: *The purpose of this programme is to provide strategic and administrative support to all programmes.*

Program objectives

- Provision of corporate services to the Department.
- Provision of sound financial management for the Department.
- Provision of innovative, efficient, reliable and responsive Information Technology, Records Management and Communication Services.

Table 6.5 (a) and 6.5 (b) below provides a summary of payments and estimates per sub-programme and economic classification over the seven the year period.

Table 6.5(a): Summary of payments and estimates: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Subprogramme									
Office of the MEC	7 469	8 144	8 567	8 236	8 236	8 236	8 940	9 358	9 872
Office of the HOD	4 010	6 438	6 999	9 339	9 339	9 339	10 222	10 784	11 377
Financial Management	63 742	64 847	70 274	69 476	71 023	71 715	73 931	77 629	81 897
Corporate Services	214 425	228 375	257 111	276 132	286 491	285 799	301 198	304 732	321 939
Total payments and estimates	289 646	307 804	342 951	363 183	375 089	375 089	394 291	402 503	425 085
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	289 646	307 804	342 951	363 183	375 089	375 089	394 291	402 503	425 085

Table 6.5(b): Summary of payments and estimates by economic classification: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Current payments	265 814	287 503	309 208	327 967	338 803	338 803	361 897	383 507	404 619
Compensation of employees	153 980	161 992	177 937	175 903	177 903	177 903	192 442	199 323	210 286
Goods and services	111 834	125 511	131 271	152 064	160 900	160 900	169 454	184 184	194 333
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	11 436	11 029	7 613	8 414	6 384	7 076	10 042	9 129	8 473
Provinces and municipalities	1 688	1 613	1 428	1 502	1 985	1 985	2 619	3 709	3 913
Departmental agencies and accounts	1 362	27	21	120	120	120	130	137	145
Households	8 386	9 389	6 164	6 792	4 279	4 971	7 293	5 283	4 415
Payments for capital assets	11 945	8 917	26 130	26 802	29 902	29 210	22 352	9 867	11 993
Buildings and other fixed structures	-	-	60	-	-	-	-	-	-
Machinery and equipment	11 945	8 917	26 070	26 802	29 902	29 210	22 352	9 867	11 993
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	451	355	-	-	-	-	-	-	-
Total economic classification	289 646	307 804	342 951	363 183	375 089	375 089	394 291	402 503	425 085
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	289 646	307 804	342 951	363 183	375 089	375 089	394 291	402 503	425 085

Departmental operational costs such as leases of office buildings, Government Garage (GG) vehicles purchases, and maintenance and security services are centralized in this programme. Positive nominal growth is mainly to cater for annual escalations which are above CPI.

Programme 2: Economic Development

Programme purpose: *The purpose of this programme is to promote economic growth and job creation*

Programme objectives

- Ensuring the promotion of economic planning, conducting research and implementation and monitoring of economic development programmes.
- Creating an enabling environment for SMMEs and Cooperatives to succeed in order to improve the quality of life of the people of Limpopo Province.
- Industrialization through trade and investment promotion.
- Regulation of businesses in all sectors and protection of consumers Programme objectives
- To transform Limpopo into a world class knowledge society that uses ICT as an enabler of socio-economic development and ICT as a production sector.
- Researched and planned targeted interventions in competitive sectors.
- Developed sustainable SMMEs and Cooperatives in all sectors.
- Facilitated transformation of the economy to promote industrial development, investment, competitiveness and employment creation.
- Ensured a regulated, equitable and socially responsible business environment.

- Ensure the establishment of the Centre of Excellence for the development of broadband infrastructure and regional innovation programs

Tables 6.6 (a) and 6.6 (b) below provide a summary of payments and estimates per sub-programme and economic classification over the seven the year period.

Table 6.6 (a): Summary of payments and estimates: Programme 2: Economic Development

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Subprogramme									
Integrated Economic Development Services	308 136	312 855	380 122	472 787	656 502	656 502	595 801	612 125	637 760
Trade and Sector Development	15 448	12 694	14 768	22 298	21 913	21 913	21 666	22 455	23 690
Business Regulation and Governance	85 382	88 345	101 363	112 308	112 530	112 530	118 599	124 614	131 784
Economic Planning	10 143	10 794	10 275	12 675	11 955	11 955	13 498	13 893	14 656
Total payments and estimates	419 109	424 688	506 528	620 068	802 900	802 900	749 564	773 087	807 890
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	419 109	424 688	506 528	620 068	802 900	802 900	749 564	773 087	807 890

Table 6.6 (b): Summary of payments and estimates by economic classification: Programme 2: Economic Development

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Current payments	103 142	109 805	87 473	104 491	104 255	104 255	109 422	111 166	117 594
Compensation of employees	74 890	78 550	65 404	71 937	71 937	71 937	78 965	83 384	87 969
Goods and services	28 252	31 255	22 069	32 554	32 318	32 318	30 457	27 782	29 625
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	311 313	311 185	418 372	513 232	696 300	696 300	637 660	659 304	687 535
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	309 643	309 888	416 889	512 949	696 199	696 199	637 361	658 988	687 202
Universities and technikons	-	-	-	-	-	-	-	-	-
Households	1 670	1 297	1 483	283	101	101	299	316	333
Payments for capital assets	4 654	3 698	683	2 345	2 345	2 345	2 481	2 617	2 761
Buildings and other fixed structures	3 075	1 711	249	2 345	2 345	2 345	2 481	2 617	2 761
Machinery and equipment	1 579	1 987	434	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	419 109	424 688	506 528	620 068	802 900	802 900	749 564	773 087	807 890
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	419 109	424 688	506 528	620 068	802 900	802 900	749 564	773 087	807 890

The programme increases from R620.1 million to R749.6 million in 2018/19 financial year. **Goods and Services** was reduced by 6.0 per cent to curb insufficient funding on Compensation of Employees to fill approved vacant position.

Transfers and Subsidies shares the highest allocation, included in the allocation is transfers to LEDA and LGB. Departmental agencies budget decreases by 8.0 per cent as a result of once off allocation during 2017/18 adjustment budget to Great North Transport.

Service delivery measures

Programme 2 : Economic Development		Estimated Annual Targets		
		2018/19	2019/20	2020/21
2.1	Number of economic development reports compiled on economic indicators	4	4	4
2.2	Number of provincial social dialogue hosted	1	1	1
2.3	Number of economic strategies developed.	4	1	–
2.4	Number of economic development research studies completed.	3	3	3
2.5	Number of supported SMMEs in the prioritized sectors monitored	270	270	270
2.6	Number of supported cooperatives in the prioritized sectors monitored.	100	120	130
2.7	Number of target specific programmes implemented	4	4	4
2.8	Number of LED capacity building interventions implemented in Municipalities.	1	1	1
2.9	Number of monitoring reports on trade and investment produced.	4	4	4
2.10	Number of productivity management programmes implemented.	3	3	3
2.11	Number of people trained on sector specific skills.	20	20	20
2.12	Number of skills development programmes facilitated.	2	2	2
2.13	Number of industrial development interventions facilitated through various industry programmes.	3	3	3
2.14	Number of monitoring reports produced on high impact industrialization projects packaged.	1	1	1
2.15	Number of reports produced on the implementation of the Limpopo Business Registration Act (LIBRA) in local Municipalities.	4	4	4
2.16	Percentage of liquor applications finalized within 120 days of receipt.	1	1	1
2.17	Number of liquor business regulated.	7,944	7,944	7,944
2.18	Percentage of complaints finalised within 120 days of receipt.	1	1	1

Programme 3: Environmental Affairs

Programme purpose: *The purpose of this programme is to ensure the development, promotion and management of environmental activities in the Province.*

Programme Objectives

- Ensuring sustainable environmental management, utilization and regulation

- Ensuring protection and sustainable natural resource management and utilization in the Province

Table 6.7 (a) and 6.7 (b) below provides a summary of payments and estimates per programme and economic classification over the seven year period.

Table 6.7 (a): Summary of payments and estimates: Programme 3: Environmental Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Subprogramme									
Environmental Trade and Protection	64 890	71 610	86 203	129 156	130 741	130 741	105 281	90 349	95 301
Biodiversity and Natural Resources Management	132 888	143 113	182 368	162 287	167 127	167 127	181 412	190 295	199 706
Environmental Empowerment Services	19 399	19 975	22 687	22 678	22 678	22 678	23 972	25 291	26 681
Limpopo Wildlife Resorts	-	-	54 197	60 699	60 699	60 699	73 065	44 323	46 759
Total payments and estimates	217 177	234 698	345 455	374 820	381 245	381 245	383 730	350 258	368 447
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	217 177	234 698	345 455	374 820	381 245	381 245	383 730	350 258	368 447

Table 6.7 (b): Summary of payments and estimates by economic classification: Programme 3: Environmental Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Current payments	213 630	230 079	299 727	320 194	307 507	307 507	325 622	339 495	358 147
Compensation of employees	185 138	200 840	255 299	255 725	255 725	255 725	276 688	296 478	312 786
Goods and services	28 052	28 852	44 079	63 599	50 912	50 912	48 014	42 047	44 338
Interest and rent on land	440	387	349	870	870	870	920	970	1 023
Transfers and subsidies to:	2 985	4 302	3 777	4 329	4 024	4 024	4 580	8 351	8 811
Provinces and municipalities	1 071	1 073	600	1 363	1 363	1 363	700	738	779
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	135	-	-	-	-	-	-	-
Non-profit institutions	-	-	643	-	-	-	754	796	840
Households	1 914	3 094	2 534	2 966	2 661	2 661	3 126	6 817	7 192
Payments for capital assets	562	317	41 951	50 297	69 714	69 714	53 528	2 412	1 489
Buildings and other fixed structures	-	-	21 850	45 880	57 000	57 000	52 000	-	-
Machinery and equipment	562	317	20 101	4 417	12 714	12 714	1 528	2 412	1 489
Heritage assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	217 177	234 698	345 455	374 820	381 245	381 245	383 730	350 258	368 447
Total payments and estimates	217 177	234 698	345 455	374 820	381 245	381 245	383 730	350 258	368 447
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	217 177	234 698	345 455	374 820	381 245	381 245	383 730	350 258	368 447

The programme indicate nominal growth rate of R383.7 million in 2018/19 from R374.8 million of 2017/18 financial year. The department received additional earmarked funds for upgrading of nature reserves and for development and improvement of the Limpopo Wildlife resorts to enhance revenue collection in the department. **Payment for Capital Assets** decreases by 20.0 per cent due to once off allocation of funds during 2017/18 financial year for Machinery and Equipment. The allocated funds will mainly focus on the improvement of Resorts and Reserves. The programme has been allocated an earmarked funds of R20.0 million to upgrade Nature Reserves and R32.0 million for

development and improvement of the Limpopo Wildlife Resorts to enhance revenue collection in the department.

Service Delivery Measures

Programme 3: Environmental Affairs		Estimated Annual Targets		
		2018/19	2019/20	2020/21
3.1	Percentage of complete EIA applications finalized within legislated timeframes.	1	1	1
3.2	Number of S24G applications finalized.	12	10	8
3.3	Number of administrative enforcement notices issued for non-compliance with environmental management legislation.	80	80	80
3.4	Number of completed criminal investigations handed to the NPA for prosecution.	4	4	4
3.5	Number of compliance inspections conducted.	800	1,200	1,600
3.6	Number of permits issued within legislated timeframes.	14,000	14,050	14,100
3.7	Percentage of Atmospheric Emission Licenses issued within legislated timeframes.	1	1	1
3.8	Percentage of waste license applications finalized within legislated timeframes.	1	1	1
3.9	Number of municipal waste disposal sites status quo analysis survey conducted.	1	1	1
3.10	Number of waste recycling initiatives supported.	50	50	60

Programme 4: Tourism

Programme purpose: To ensure transformation of tourism industry through development, promotion and regulation of tourism in the Province.

Programme objective: Developed, implemented and monitored tourism programmes and legislations

Tables 6.8 (a) and 6.8 (b) below provide a summary of payments and estimates per sub-programme and economic classification over the seven the year period.

Table 6.8 (a): Summary of payments and estimates: Programme 4: Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Subprogramme									
Tourism Planning and Development	186 461	186 253	117 291	142 237	135 737	135 737	137 789	142 440	150 591
Total payments and estimates	186 461	186 253	117 291	142 237	135 737	135 737	137 789	142 440	150 591
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	186 461	186 253	117 291	142 237	135 737	135 737	137 789	142 440	150 591

Table 6.8 (b): Summary of payments and estimates by economic classification: Programme 4: Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Current payments	16 415	19 018	27 983	35 612	30 612	30 612	28 580	26 897	28 693
Compensation of employees	10 817	10 838	13 335	12 191	15 191	15 191	16 887	14 124	14 901
Goods and services	5 598	8 180	14 648	23 421	15 421	15 421	11 693	12 773	13 792
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	170 046	167 235	89 308	103 125	103 125	103 125	109 209	115 543	121 898
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	168 373	167 011	89 262	103 125	103 125	103 125	109 209	115 543	121 898
Public corporations and private enterprises	1 673	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	224	46	-	-	-	-	-	-
Payments for capital assets	-	-	-	3 500	2 000	2 000	-	-	-
Buildings and other fixed structures	-	-	-	3 500	2 000	2 000	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	0	0	0	0	0	0	0	0	0
Total economic classification	186 461	186 253	117 291	142 237	135 737	135 737	137 789	142 440	150 591
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline Available for Spending	186 461	186 253	117 291	142 237	135 737	135 737	137 789	142 440	150 591

The programme's allocation decreases by 3.1 per cent from 2017/18 to 2018/19 financial year. **Transfers & Subsidies** shares the highest allocation which include R33.5 million for Integrated Destination Marketing implemented by LTA. Included in the allocation is for annual hosting of Marula Festival and the support for Oppikoppi Festival which is a huge economic drive on tourism spending, accommodation, geographic spread and general trade within local municipalities. The department is also allocated earmarked funds to support the Tourism activities in 2018/19 financial year for Youth Development.

Service Delivery Measures

Programme 4: Tourism		Estimated Annual Targets		
		2018/19	2019/20	2020/21
4.1	Number of tourism capacity building programs facilitated.	4	5	6
4.2	Number of targeted tourism awareness programs implemented.	6	5	4
4.3	Number of tourism destination development initiatives supported.	10	10	10

Other Programme information

Personnel numbers and costs

Tables 6.9 below provide a summary of personnel estimates by programme and personnel estimates breakdown per categories over the seven the year period.

Table 6.9: Summary of departmental personnel numbers and costs by component

	Actual						Revised estimate				Medium-term expenditure estimate						Average annual growth over MTI 2016/17 - 2019/20	
	2014/15		2015/16		2016/17		2017/18				2018/19		2019/20		2020/21			
	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Filled posts	Additional posts	Personnel 1 numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel growth rate	Costs growth rate
R thousands																		
Salary level																		
1 – 6	662	117 789	705	116 732	632	130 813	451	133	584	119 548	620	134 513	620	141 853	655	148 496	3.6%	5.3%
7 – 10	479	178 941	493	178 039	477	206 857	418	31	449	219 984	467	238 637	467	249 404	492	264 119	3.2%	5.5%
11 – 12	104	75 622	105	84 627	101	101 780	89	5	94	87 111	99	92 905	99	96 890	104	102 220	4.1%	5.5%
13 – 16	44	46 365	58	64 740	45	55 239	30	13	43	54 626	44	59 125	44	63 118	45	66 752	4.3%	3.1%
Other	–	6 108	127	8 082	208	17 286	236	–	236	39 496	137	38 802	177	42 043	187	44 355	-3.5%	0.8%
Total	1 289	424 825	1 488	452 220	1 463	511 975	1 224	182	1 406	520 756	1 367	564 983	1 407	593 309	1 483	625 942	1.8%	6.3%
Programme																		
1. Administration	385	153 980	626	161 992	500	177 937	345	134	479	177 905	396	192 442	436	199 323	461	210 285	2.7%	5.2%
2. Economic Development	148	74 890	158	78 550	121	65 404	64	48	112	71 935	117	78 965	117	83 384	122	87 969	4.5%	5.2%
3. Environmental Affairs	732	185 138	681	200 840	790	255 299	795	–	795	255 725	833	280 187	833	296 478	879	312 787	3.5%	5.1%
4. Tourism	24	10 817	23	10 838	52	13 335	20	–	20	15 191	21	13 388	21	14 124	21	14 901	-26.1%	1.2%
Direct charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total	1 289	424 825	1 488	452 220	1 463	511 975	1 224	182	1 406	520 756	1 367	564 982 6961	1 407	593 309	1 483	625 942	1.8%	6.3%

Personnel numbers has decreased by 39 officials as a result of natural attrition (retirements, resignations and deceased). The numbers are expected to reduce further whilst increase the appointment of staff on the vacant posts. The reduction will be impacted on Programme 1: Administration as result that this programme is not service delivery.

Training

Table 6.10 provide payment and information on training over the seven-year period

Table 6.10: Information on training:Economic Development,Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Number of staff	1 289	1 488	1 463	1 406	1 406	1 406	1 367	1 407	1 483
Number of personnel trained	1 250	1 313	1 374	1 443	1 443	1 164	1 281	1 408	1 549
of which	-	-	-	-	-	-	-	-	-
Male	550	578	605	635	635	705	776	853	938
Female	700	735	769	807	807	459	505	555	611
Number of training opportunities	1 250	1 314	1 314	1 373	1 373	1 373	1 442	1 516	1 601
of which									
Tertiary	750	788	824	865	865	355	391	430	473
Workshops	130	137	143	150	150	198	218	240	264
Seminars	30	32	33	35	35	64	70	77	85
Other	340	357	373	392	392	67	74	81	89
Number of bursaries offered	100	100	60	60	60	60	30	33	36
Number of interns appointed	80	150	96	125	125	125	60	66	73
Number of learnerships appointed	60	60	60	63	63	63	180	198	218
Number of days spent on training	1 098	1 153	1 206	1 266	1 266	1 266	1 393	1 532	1 685
Payment on training by programme									
Programme 1: Administration	9 458	9 924	10 423	10 950	10 950	10 950	11 586	12 745	14 019
Programme 2: Economic Development	-	-	-	-	-	-	-	-	-
Programme 3: Environmental Affairs	-	-	-	-	-	-	-	-	-
Programme 4: Tourism	-	-	-	-	-	-	-	-	-
Total payment on training	9 458	9 924	10 423	10 950	10 950	10 950	11 586	12 745	14 019

The training budget increases by 5.0 per cent mainly as a result of tertiary education bursaries and workshops. The growth is to reduce the backlog in equipping employees with the necessary skills. The tertiary education improves for both employees and non-employees, and the growth caters for tuition annual fees.

Annexure to Vote 06:

Economic Development, Environment and Tourism

Table 6.11: Specification of receipts: Economic Development, Environmental Affairs and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Tax receipts	65 689	77 901	88 303	87 845	102 749	100 345	109 429	115 560	122 662
Casino taxes	48 467	56 600	58 749	69 796	69 166	69 796	73 774	77 906	82 191
Horse racing taxes	14 089	18 001	26 130	13 813	29 992	26 313	31 855	33 641	35 488
Liquor licences	3 133	3 300	3 424	4 236	3 591	4 236	3 800	4 013	4 983
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sale of goods and services other than capital assets	29 128	19 830	15 158	52 198	20 334	22 748	24 045	25 391	26 787
Sales of goods and services produced by department	29 062	19 818	15 145	51 653	19 789	22 203	23 469	24 783	26 145
Sales by market establishments	-	-	2 739	-	-	-	-	-	-
Administrative fees	27 440	5 885	5 948	15 603	5 469	3 103	3 280	3 464	3 654
Other sales	1 622	13 933	6 458	36 050	14 320	19 100	20 189	21 319	22 491
Of which	-	-	-	-	-	-	-	-	-
Rental	3 696	3 387	2 628	14 300	3 307	4 300	4 545	4 800	5 064
Management Fees	13 400	4 140	468	16 950	-	-	-	-	-
Parking Fees	149	135	111	122	107	122	129	136	144
Sale of bird, fish and game	759	444	792	677	973	677	716	775	797
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	66	12	13	545	545	545	576	608	642
Transfers received from:	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	3 892	1 250	2 411	1 668	1 680	1 680	1 763	1 862	1 967
Interest, dividends and rent on land	2 351	1 222	759	2 578	2 576	78	82	87	92
Interest	2 350	1 222	759	2 578	2 576	78	82	87	92
Dividends	1	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Sales of capital assets	8 417	2 159	3 194	1 463	1 463	1 463	1 546	1 633	1 723
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Other capital assets	8 417	2 159	3 194	1 463	1 463	1 463	1 546	1 633	1 723
Transactions in financial assets and liabilities	36 947	22 195	13 648	6 488	23 438	25 938	24 053	25 396	26 044
Total departmental receipts	146 424	124 557	123 473	152 240	152 240	152 252	160 918	169 929	179 275

Table 6.12(a): Payments and estimates by economic classification: Economic Development, Environmental Affairs and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Current payments	599 001	646 405	724 391	788 264	781 177	781 177	825 521	861 065	909 053
Compensation of employees	424 825	452 220	511 975	515 756	520 756	520 756	564 982	593 309	625 942
Salaries and wages	372 127	395 169	448 791	448 289	453 287	453 287	500 106	523 997	552 819
Social contributions	52 698	57 051	63 184	67 467	67 469	67 469	64 877	69 312	73 123
Goods and services	173 736	193 798	212 067	271 638	259 551	259 551	259 619	266 786	282 088
of which									
Administrative fees	255	1 328	179	207	225	225	243	257	271
Advertising	5 588	3 633	3 918	4 514	4 345	4 345	5 163	5 396	5 692
Assets less than the capitalisation threshold	1 018	1 088	1 468	3 639	3 099	3 099	3 472	3 663	3 865
Audit cost: External	3 654	3 961	4 341	4 449	5 749	5 749	5 107	5 466	5 767
Bursaries: Employees	696	897	764	800	1 300	1 300	1 846	1 893	1 997
Catering: Departmental activities	1 962	2 397	1 901	2 565	3 387	3 387	2 900	2 547	2 686
Communication (G&S)	7 157	7 313	7 213	8 504	8 436	8 436	8 462	9 772	10 309
Computer services	11 179	9 507	9 859	15 388	11 595	11 595	12 627	17 594	18 562
Consultants and professional services: Business and advisory services	11 307	19 063	16 308	37 284	26 841	26 841	17 911	16 384	17 600
Consultants and professional services: Infrastructure and planning	-	-	-	11 120	-	-	-	-	-
Consultants and professional services: Legal costs	-	-	2 671	2 439	2 339	2 339	2 580	2 722	2 871
Contractors	7 904	8 799	23 927	20 438	22 841	22 841	19 789	16 155	17 044
Agency and support / outsourced services	13 206	18 379	17 596	19 310	3 003	3 003	2 140	2 005	2 115
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	9 370	13 393	11 643	12 410	14 963	14 963	14 200	13 926	14 712
Inventory: Food and food supplies	-	-	469	735	510	510	772	814	859
Inventory: Other supplies	45	153	79	100	-	-	-	113	119
Consumable supplies	6 099	5 085	7 362	10 602	8 519	8 519	10 878	10 913	11 512
Consumable: Stationery, printing and office supplies	1 517	863	977	1 421	1 422	1 422	1 429	1 667	1 758
Operating leases	37 135	41 517	44 317	52 072	52 048	52 048	55 298	60 938	64 290
Property payments	7 713	9 167	9 736	9 555	34 826	34 826	37 151	39 220	41 376
Transport provided: Departmental activity	76	78	112	121	121	121	80	137	145
Travel and subsistence	34 692	33 718	34 608	35 709	36 443	36 443	38 106	37 662	40 029
Training and development	1 781	1 925	2 509	5 618	6 113	6 113	5 625	4 202	4 432
Operating payments	5 962	5 428	2 899	6 220	5 619	5 619	6 967	7 115	7 507
Venues and facilities	4 108	4 725	5 026	3 911	3 612	3 612	4 201	3 910	4 127
Rental and hiring	1 312	1 381	2 185	2 507	2 195	2 195	2 669	2 315	2 443
Interest and rent on land	440	387	349	870	870	870	920	970	1 023
Interest	-	-	-	-	-	-	-	-	-
Rent on land	440	387	349	870	870	870	920	970	1 023
Transfers and subsidies to¹:	495 780	493 751	519 070	629 100	809 833	810 525	761 491	792 327	826 717
Provinces and municipalities	2 759	2 686	2 028	2 865	3 348	3 348	3 319	4 447	4 692
Provinces ²	171	112	196	170	170	170	180	190	200
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	171	112	196	170	170	170	180	190	200
Municipalities ³	2 588	2 574	1 832	2 695	3 178	3 178	3 139	4 257	4 492
Municipalities	2 588	2 574	1 832	2 695	3 178	3 178	3 139	4 257	4 492
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	479 378	476 926	506 172	616 194	799 444	799 444	746 700	774 668	809 245
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers ⁴	479 378	476 926	506 172	616 194	799 444	799 444	746 700	774 668	809 245
Public corporations and private enterprises ⁵	1 673	135	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	1 673	135	-	-	-	-	-	-	-
Other transfers	1 673	135	-	-	-	-	-	-	-
Non-profit institutions	-	-	643	-	-	-	754	796	840
Households	11 970	14 004	10 227	10 041	7 041	7 733	10 718	12 416	11 940
Social benefits	5 109	6 834	5 024	3 673	3 533	4 225	4 981	7 908	8 342
Other transfers to households	6 861	7 170	5 203	6 368	3 508	3 508	5 737	4 508	3 598
Payments for capital assets	17 161	12 932	68 764	82 944	103 961	103 269	78 362	14 896	16 243
Buildings and other fixed structures	3 075	1 711	22 159	51 725	61 345	61 345	54 481	2 617	2 761
Buildings	3 075	1 711	309	34 225	59 345	59 345	22 481	2 617	2 761
Other fixed structures	-	-	21 850	17 500	2 000	2 000	32 000	-	-
Machinery and equipment	14 086	11 221	46 605	31 219	42 616	41 924	23 881	12 279	13 482
Transport equipment	5 400	2 985	16 322	11 079	18 722	18 722	10 776	819	864
Other machinery and equipment	8 686	8 236	30 283	20 140	23 894	23 202	13 105	11 460	12 618
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	451	355	-	-	-	-	-	-	-
Total economic classification: Programme (number and name)	1 112 393	1 153 443	1 312 225	1 500 308	1 694 971	1 694 971	1 665 373	1 668 288	1 752 013
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline available for spending	1 112 393	1 153 443	1 312 225	1 500 308	1 694 971	1 694 971	1 665 373	1 668 288	1 752 013

Table 6.12(b): Payments and estimates by economic classification: Programme 1 Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Current payments	265 814	287 503	309 208	327 967	338 803	338 803	361 897	383 507	404 619
Compensation of employees	153 980	161 992	177 937	175 903	177 903	177 903	192 442	199 323	210 286
Salaries and wages	134 652	141 420	154 939	152 966	154 965	154 965	168 352	172 588	182 081
Social contributions	19 328	20 572	22 998	22 937	22 938	22 938	24 091	26 735	28 205
Goods and services	111 834	125 511	131 271	152 064	160 900	160 900	169 455	184 184	194 333
of which									
Administrative fees	255	869	179	207	225	225	243	257	271
Advertising	3 147	2 403	3 234	2 340	3 240	3 240	2 582	2 724	2 874
Assets less than the capitalisation threshold	457	719	1 135	1 865	1 418	1 418	1 874	1 977	2 086
Audit cost: External	3 654	3 961	4 341	4 449	5 749	5 749	5 107	5 466	5 767
Bursaries: Employees	696	897	764	800	1 300	1 300	1 846	1 893	1 997
Catering: Departmental activities	562	519	605	895	943	943	1 023	718	757
Communication (G&S)	7 152	7 307	7 208	8 448	8 380	8 380	8 403	9 709	10 243
Computer services	10 769	9 507	9 859	15 388	11 595	11 595	12 627	17 594	18 562
Consultants and professional services: Business and advisory services	32	77	72	150	96	96	145	110	116
Consultants and professional services: Legal costs	-	-	2 656	2 435	2 335	2 335	2 576	2 718	2 867
Contractors	889	823	779	1 339	982	982	1 306	1 378	1 454
Agency and support / outsourced services	12 083	16 266	15 997	17 358	226	226	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	9 262	13 344	11 572	12 341	14 809	14 809	14 126	13 848	14 630
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	35	35	-	-	-
Inventory: Other supplies	45	72	79	100	-	-	-	113	119
Consumable supplies	2 483	2 544	2 628	3 252	3 345	3 345	3 413	3 617	3 815
Consumable: Stationery, printing and office supplies	1 507	851	961	1 401	1 401	1 401	1 409	1 647	1 737
Operating leases	37 130	41 506	44 239	52 048	52 048	52 048	55 298	60 938	64 290
Property payments	7 242	9 167	9 677	9 368	33 725	33 725	36 964	39 022	41 168
Transport provided: Departmental activity	76	69	112	121	121	121	80	137	145
Travel and subsistence	10 466	10 494	11 449	11 604	12 562	12 562	13 329	13 100	13 820
Training and development	1 484	1 746	1 685	2 341	3 036	3 036	3 006	3 171	3 345
Operating payments	1 534	1 825	1 544	3 023	2 571	2 571	2 957	3 132	3 304
Venues and facilities	909	545	496	791	758	758	1 140	915	966
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to¹:	11 436	11 029	7 613	8 414	6 384	7 076	10 042	9 129	8 473
Provinces and municipalities	1 688	1 613	1 428	1 502	1 985	1 985	2 619	3 709	3 913
Provinces ²	171	112	196	170	170	170	180	190	200
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	171	112	196	170	170	170	180	190	200
Municipalities ³	1 517	1 501	1 232	1 332	1 815	1 815	2 439	3 519	3 713
Municipalities	1 517	1 501	1 232	1 332	1 815	1 815	2 439	3 519	3 713
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	1 362	27	21	120	120	120	130	137	145
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers ⁴	1 362	27	21	120	120	120	130	137	145
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises ⁵	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	8 386	9 389	6 164	6 792	4 279	4 971	7 293	5 283	4 415
Social benefits	1 525	2 219	961	424	771	1 463	1 556	775	817
Other transfers to households	6 861	7 170	5 203	6 368	3 508	3 508	5 737	4 508	3 598
Payments for capital assets	11 945	8 917	26 130	26 802	29 902	29 210	22 352	9 867	11 993
Buildings and other fixed structures	-	-	60	-	-	-	-	-	-
Buildings	-	-	60	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	11 945	8 917	26 070	26 802	29 902	29 210	22 352	9 867	11 993
Transport equipment	5 342	2 985	16 322	10 579	13 979	13 979	10 776	819	864
Other machinery and equipment	6 603	5 932	9 748	16 223	15 923	15 231	11 576	9 048	11 129
Heritage assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	451	355	-	-	-	-	-	-	-
Total economic classification	289 646	307 804	342 951	363 183	375 089	375 089	394 291	402 503	425 085
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline available for spending	289 646	307 804	342 951	363 183	375 089	375 089	394 291	402 503	425 085

Table 6.12(c): Payments and estimates by economic classification: Programme 2: Economic Development

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Current payments	103 142	109 805	87 473	104 491	104 255	104 255	109 422	111 166	117 594
Compensation of employees	74 890	78 550	65 404	71 937	71 937	71 937	78 965	83 384	87 969
Salaries and wages	68 525	71 911	58 537	64 727	64 725	64 725	71 396	75 398	79 544
Social contributions	6 365	6 639	6 867	7 210	7 212	7 212	7 569	7 986	8 425
Goods and services	28 252	31 255	22 069	32 554	32 318	32 318	30 457	27 782	29 625
of which									
Administrative fees	-	449	-	-	-	-	-	-	-
Advertising	1 668	365	202	634	484	484	612	593	625
Assets less than the capitalisation threshold	204	281	11	-	130	130	-	-	-
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	651	909	696	916	1 445	1 445	1 107	1 015	1 070
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	410	-	-	-	-	-	-	-	-
Consultants and professional services: Business and advisory services	9 820	15 398	9 728	16 267	16 278	16 278	12 234	11 858	12 825
Consultants and professional services: Legal costs	-	-	-	4	4	4	4	4	4
Contractors	246	-	724	837	837	837	886	784	827
Agency and support / outsourced services	-	95	-	-	-	-	-	-	-
Consumable supplies	-	78	-	-	-	-	-	-	-
Consumable: Stationery, printing and office supplies	-	12	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	9	-	-	-	-	-	-	-
Travel and subsistence	9 742	9 178	7 836	8 974	8 755	8 755	9 171	8 944	9 436
Training and development	-	-	493	777	777	777	2 319	714	753
Operating payments	2 973	2 693	779	1 853	1 629	1 629	2 032	1 897	2 002
Venues and facilities	2 538	1 788	1 600	2 292	1 979	1 979	2 092	1 973	2 083
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to¹:	311 313	311 185	418 372	513 232	696 300	696 300	637 660	659 304	687 535
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces ²	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	309 643	309 888	416 889	512 949	696 199	696 199	637 361	658 988	687 202
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers ⁴	309 643	309 888	416 889	512 949	696 199	696 199	637 361	658 988	687 202
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises ⁵	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	1 670	1 297	1 483	283	101	101	299	316	333
Social benefits	1 670	1 297	1 483	283	101	101	299	316	333
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	4 654	3 698	683	2 345	2 345	2 345	2 482	2 617	2 761
Buildings and other fixed structures	3 075	1 711	249	2 345	2 345	2 345	2 481	2 617	2 761
Buildings	3 075	1 711	249	2 345	2 345	2 345	2 481	2 617	2 761
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1 579	1 987	434	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	1 579	1 987	434	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	419 109	424 688	506 528	620 068	802 900	802 900	749 564	773 087	807 890
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline available for spending	419 109	424 688	506 528	620 068	802 900	802 900	749 564	773 087	807 890

Table 6.12(d): Payments and estimates by economic classification: Programme 3: Environmental Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Current payments	213 630	230 079	299 727	320 194	307 507	307 507	325 622	339 495	358 147
Compensation of employees	185 138	200 840	255 299	255 725	255 725	255 725	276 688	296 478	312 786
Salaries and wages	159 494	172 451	223 599	220 063	220 064	220 064	245 212	263 724	278 231
Social contributions	25 644	28 389	31 700	35 662	35 661	35 661	31 476	32 754	34 555
Goods and services	28 052	28 852	44 079	63 599	50 912	50 912	48 014	42 047	44 338
of which									
Administrative fees	-	10	-	-	-	-	-	-	-
Advertising	184	182	366	1 311	392	392	1 727	1 823	1 923
Assets less than the capitalisation threshold	357	88	322	1 774	1 551	1 551	1 598	1 686	1 779
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	605	649	496	634	879	879	643	680	718
Communication (G&S)	5	6	5	56	56	56	59	63	66
Computer services	-	-	-	-	-	-	-	-	-
Consultants and professional services: Business and advisory services	971	3 588	6 502	9 867	9 767	9 767	5 532	4 416	4 659
Consultants and professional services: Infrastructure and planning	-	-	-	11 120	-	-	-	-	-
Consultants and professional services: Legal costs	-	-	15	-	-	-	-	-	-
Contractors	5 289	4 427	13 153	11 245	11 005	11 005	8 347	3 509	3 702
Agency and support / outsourced services	673	2 018	1 599	1 952	2 777	2 777	2 140	2 005	2 115
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	108	49	71	69	154	154	74	78	82
Inventory: Food and food supplies	-	-	469	735	475	475	772	814	859
Inventory: Other supplies	-	81	-	-	-	-	-	-	-
Consumable supplies	3 539	2 406	4 497	6 350	4 874	4 874	7 465	7 296	7 697
Consumable: Stationery, printing and office supplies	10	-	16	20	21	21	20	20	21
Operating leases	5	11	78	24	-	-	0	-	-
Property payments	471	-	59	187	1 101	1 101	187	198	208
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	12 516	12 217	13 123	13 523	13 519	13 519	14 111	14 330	15 098
Training and development	297	179	331	500	300	300	300	317	334
Operating payments	1 178	842	477	1 171	1 245	1 245	1 688	1 781	1 879
Venues and facilities	532	718	315	554	601	601	679	716	755
Rental and hiring	1 312	1 381	2 185	2 507	2 195	2 195	2 669	2 315	2 443
Interest and rent on land	440	387	349	870	870	870	920	970	1 023
Interest	-	-	-	-	-	-	-	-	-
Rent on land	440	387	349	870	870	870	920	970	1 023
Transfers and subsidies to¹:	2 985	4 302	3 777	4 329	4 024	4 024	4 580	8 351	8 811
Provinces and municipalities	1 071	1 073	600	1 363	1 363	1 363	700	738	779
Provinces ²	-	-	-	-	-	-	-	-	-
Municipalities ³	1 071	1 073	600	1 363	1 363	1 363	700	738	779
Municipalities	1 071	1 073	600	1 363	1 363	1 363	700	738	779
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers ⁴	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises ⁵	-	135	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	-	135	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	135	-	-	-	-	-	-	-
Non-profit institutions	-	-	643	-	-	-	754	796	840
Households	1 914	3 094	2 534	2 966	2 661	2 661	3 126	6 817	7 192
Social benefits	1 914	3 094	2 534	2 966	2 661	2 661	3 126	6 817	7 192
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	562	317	41 951	50 297	69 714	69 714	53 528	2 412	1 489
Buildings and other fixed structures	-	-	21 850	45 880	57 000	57 000	52 000	-	-
Buildings	-	-	-	31 880	57 000	57 000	20 000	-	-
Other fixed structures	-	-	21 850	14 000	-	-	32 000	-	-
Machinery and equipment	562	317	20 101	4 417	12 714	12 714	1 528	2 412	1 489
Transport equipment	58	-	-	500	4 743	4 743	-	-	-
Other machinery and equipment	504	317	20 101	3 917	7 971	7 971	1 528	2 412	1 489
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	217 177	234 698	345 455	374 820	381 245	381 245	383 730	350 258	368 447
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline available for spending	217 177	234 698	345 455	374 820	381 245	381 245	383 730	350 258	368 447

Table 6.12(e): Payments and estimates by economic classification: Programme 4: Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18	2017/18	2017/18	2018/19	2019/20	2020/21
Current payments	16 415	19 018	27 983	35 612	30 612	30 612	28 580	26 897	28 693
Compensation of employees	10 817	10 838	13 335	12 191	15 191	15 191	16 887	14 124	14 901
Salaries and wages	9 456	9 387	11 716	10 533	13 533	13 533	15 146	12 287	12 963
Social contributions	1 361	1 451	1 619	1 658	1 658	1 658	1 741	1 837	1 938
Goods and services	5 598	8 180	14 648	23 421	15 421	15 421	11 693	12 773	13 792
of which									
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	589	683	116	229	229	229	242	256	270
Catering: Departmental activities	144	320	104	120	120	120	127	134	141
Consultants and professional services: Business and advisory services	484	-	6	11 000	700	700	0	-	-
Consultants and professional services: Legal costs	-	-	-	-	-	-	-	-	-
Contractors	1 480	3 549	9 271	7 017	10 017	10 017	9 250	10 484	11 061
Agency and support / outsourced services	450	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Consumable supplies	77	57	237	1 000	300	300	-	-	-
Travel and subsistence	1 968	1 829	2 200	1 608	1 607	1 607	1 495	1 288	1 675
Training and development	-	-	-	2 000	2 000	2 000	-	-	-
Operating payments	277	68	99	173	174	174	289	305	322
Venues and facilities	129	1 674	2 615	274	274	274	290	306	323
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to¹:	170 046	167 235	89 308	103 125	103 125	103 125	109 209	115 543	121 898
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces ²	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	168 373	167 011	89 262	103 125	103 125	103 125	109 209	115 543	121 898
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers ⁴	168 373	167 011	89 262	103 125	103 125	103 125	109 209	115 543	121 898
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises ⁵	1 673	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Private enterprises	1 673	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	1 673	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	224	46	-	-	-	-	-	-
Social benefits	-	224	46	-	-	-	-	-	-
Other transfers to households	-	-	-	-	-	-	-	-	-
Payments for capital assets	-	-	-	3 500	2 000	2 000	-	-	-
Buildings and other fixed structures	-	-	-	3 500	2 000	2 000	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	3 500	2 000	2 000	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	186 461	186 253	117 291	142 237	135 737	135 737	137 789	142 440	150 591
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
Baseline available for spending	186 461	186 253	117 291	142 237	135 737	135 737	137 789	142 440	150 591

Table 6.13: Conditional grant payments and estimates by economic classification : EPWP : Environmental Affairs

R thousand	Outcome			Main appropriatio	Adjusted appropriatio	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Current payments	2 075	2 482	3 443	2 567	2 567	2 567	3 376	-	-
Compensation of employees	-	-	-	-	-	-	-	-	-
Salaries and wages	-	-	-	-	-	-	-	-	-
Social contributions	-	-	-	-	-	-	-	-	-
Goods and services	2 075	2 482	3 443	2 567	2 567	2 567	3 376	-	-
of which	-	-	-	-	-	-	-	-	-
Uniform	-	-	-	-	-	-	-	-	-
Contractors	2 075	2 482	3 443	2 567	2 567	2 567	3 376	-	-
Spares and accessories	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to¹:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces ²	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers ⁴	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	2 075	2 482	3 443	2 567	2 567	2 567	3 376	-	-

Table 6.14 (a) : Financial summary for Limpopo Economic Development Agency (LEDA)

	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
	Audited outcome	Actual outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term receipts estimate
R thousand							
Revenue							
Tax revenue	-	-	-	-	-	-	-
Non-tax revenue	1 038 640	1 177 178	1 445 307	1 436 066	1 612 066	1 612 066	1 645 341
Sale of goods and services other than capital assets	646 804	740 739	957 191	847 677	847 677	847 677	893 452
Entirely revenue other than sales	136 654	148 481	142 582	176 483	176 483	176 483	186 013
Transfers received	255 182	287 958	345 534	411 906	587 906	587 906	565 876
Sale of capital assets	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-
Other non-tax revenue	-	-	-	-	-	-	-
Total revenue before deposits into the PRF	1 038 640	1 177 178	1 445 307	1 436 066	1 612 066	1 612 066	1 645 341
Less Deposits into the Provincial Revenue Fund	-	-	-	-	-	-	-
Total revenue	1 038 640	1 177 178	1 445 307	1 436 066	1 612 066	1 612 066	1 645 341
Expenses							
Current expense	1 178 899	1 463 729	1 418 739	1 647 420	-	1 794 461	1 794 461
Compensation of employees	472 214	612 798	590 956	682 466	-	758 826	758 826
Goods and services	703 433	846 892	827 761	960 518	-	1 030 861	1 030 861
Interest on rent and land	3 252	4 039	22	4 436	-	4 774	5 051
Transfers and subsidies	-	-	-	-	-	-	-
Payments for capital assets	-	-	77 213	10 131	-	9 400	9 400
Payments for financial assets	-	-	-	-	-	-	-
Total expenses	1 178 899	1 463 729	1 495 952	1 657 551	-	1 803 861	1 803 861
Surplus / (Deficit)	(140 259)	(286 551)	(50 645)	(221 485)	1 612 066	(191 795)	(158 520)
Surplus/(deficit) after adjustments ¹	(140 259)	(286 551)	(50 645)	(221 485)	1 612 066	(191 795)	(158 520)
Cash flow from investing activities	78 658	78 658	926 629	1 113 689	-	-	706 205
Acquisition of Assets	78 658	78 658	926 629	1 113 689	-	-	706 205
Investment Property	103	103	439 928	488 723	-	-	44 366
Other Structures (Infrastructure Assets)	-	-	384 694	516 310	-	-	546 772
Mineral and Similar Non - Regenerative Resources	4 145	4 145	60 537	67 252	-	-	71 220
Computer equipment	1 440	1 440	9 059	10 063	-	-	10 657
Furniture and Office equipment	436	436	4 716	5 239	-	-	5 548
Other Machinery and equipment	1 407	1 407	8 703	9 668	-	-	10 238
Transport Assets	71 127	71 127	14 443	16 045	-	-	16 992
Computer Software	-	-	4 549	389	-	-	412
Net increase / (decrease) in cash and cash equivalents	(61 601)	(207 893)	875 984	892 204	1 612 066	(191 795)	547 685
Balance Sheet Data							
Carrying Value of Assets	698 059	715 708	661 063	1 171 315	-	-	1 240 423
Land	6 188	6 188	4 323	10 383	-	-	10 996
Dwellings	-	-	-	-	-	-	-
Non- Residential Buildings	45 129	43 967	96 272	75 725	-	-	80 193
Investment Property	169 055	180 625	187 625	283 669	-	-	300 405
Mineral and Similar Non - Regenerative Resources	105 101	46 199	33 734	176 356	-	-	186 761
Biological Assets	2 091	3 105	2 118	3 509	-	-	3 716
Computer equipment	2 608	3 596	4 246	4 375	-	-	4 633
Furniture and Office equipment	2 824	2 391	2 277	4 738	-	-	5 018
Other Machinery and equipment	44 139	40 373	38 940	74 063	-	-	78 433
Transport Assets	287 904	275 402	257 794	483 091	-	-	511 593
Other Intangibles	33 020	113 862	33 734	55 406	-	-	58 675
Investments	476 579	533 823	533 823	799 680	-	-	846 861
Floating	476 579	533 823	533 823	799 680	-	-	846 861
Cash and Cash Equivalents	132 190	155 213	155 213	221 809	-	-	234 896
Bank	106 136	97 313	97 313	178 092	-	-	188 599
Cash on Hand	56	41	41	94	-	-	100
Other	25 998	57 859	57 859	43 623	-	-	46 197
Receivables and Prepayments	137 120	149 731	244 185	207 074	-	-	219 291
Trade Receivables	93 281	106 530	183 824	140 869	-	-	149 180
Other Receivables	33 260	36 441	54 702	50 229	-	-	53 193
Prepaid Expenses	10 579	6 760	5 659	15 976	-	-	16 919
Accrued Income	-	-	-	-	-	-	-
Inventory	46 404	47 725	47 725	70 078	-	-	74 213
Trade	46 404	47 725	47 725	70 078	-	-	74 213
Other	-	-	-	-	-	-	-
Total Assets	1 490 352	1 602 200	1 642 009	2 469 956	-	-	2 615 683
Capital and Reserves	1 036 918	1 234 371	1 109 980	1 301 777	1 332 650	(249 726)	1 455 020
Share Capital and Premium	409 216	409 216	409 216	409 216	409 216	409 216	-
Accumulated Reserves	10 308	(129 951)	(416 502)	(467 147)	(688 632)	(467 147)	(658 942)
Surplus / (Deficit)	(140 259)	(286 551)	(50 645)	(221 485)	1 612 066	(191 795)	(158 520)
Other	757 653	1 241 657	1 167 911	1 581 193	-	-	2 272 482
Borrowings	36 129	14 556	21 424	60 622	-	-	64 199
Floating	36 063	14 490	21 424	60 512	-	-	64 062
Current	-	-	-	-	-	-	-
1<5 Years	66	66	-	110	-	-	116
5<10 Years	-	-	-	-	-	-	-
>10 Years	-	-	-	-	-	-	-
Post Retirement Benefits	28 656	30 288	30 843	48 084	-	-	50 921
Present value of Funded obligations	28 656	30 288	30 843	48 084	-	-	50 921
Trade and Other Payables	342 664	262 107	261 328	574 977	-	-	608 901
Trade Payables	222 562	242 383	244 379	373 451	-	-	395 485
Accrued Interest	120 102	19 724	16 949	201 526	-	-	213 416
Other	-	-	-	-	-	-	-
Deferred Income	33 495	54 364	29 224	56 203	-	-	59 519
Provisions	45 986	60 881	17 849	77 163	-	-	81 716
Leave pay provision	45 986	60 881	17 849	77 163	-	-	81 716
Other	-	-	-	-	-	-	-
Cash flow statement							
Capital and Reserves	43 086	117 437	213 930	316 063	489 004	311 686	423 947
Share Capital and Premium	-	-	-	-	-	-	-
Accumulated Reserves	-	43 086	117 437	213 930	316 063	213 930	311 686
Surplus / (Deficit)	43 086	74 351	96 493	102 133	172 941	97 756	112 261
Other	-	-	-	-	-	-	-

Table 6.14 (b) : Financial summary for Limpopo gambling board

	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
	Audited outcome		Actual outcome	Main appropriation	Adjusted appropriation	Revised estimate	Medium-term receipts estimate		
R thousand									
Revenue									
Tax revenue	-	-	-	-	-	-	-	-	-
Non-tax revenue	57 740	56 582	77 066	77 492	77 492	77 492	86 409	91 457	96 491
Sale of goods and services other than capital assets	10 781	6 535	14 686	9 661	9 661	9 661	14 578	15 460	16 320
Entire revenue other than sales	284	1 488	1 107	329	329	329	345	365	380
Transfers received	46 675	48 559	61 273	67 502	67 502	67 502	71 486	75 632	79 791
Sale of capital assets	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Other non-tax revenue	-	-	-	-	-	-	-	-	-
Total revenue before deposits into the PRF	57 740	56 582	77 066	77 492	77 492	77 492	86 409	91 457	96 491
Less Deposits into the Provincial Revenue Fund	-	-	-	-	-	-	-	-	-
Total revenue	57 740	56 582	77 066	77 492	77 492	77 492	86 409	91 457	96 491
Expenses									
Current expense	49 562	53 903	60 336	70 108	-	74 160	74 160	79 142	83 514
Compensation of employees	25 422	33 355	35 673	36 898	-	42 705	42 705	44 243	47 049
Goods and services	24 140	20 548	24 663	33 210	-	31 455	31 455	34 899	36 465
Interest on rent and land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Payments for capital assets	1 604	1 799	3 975	700	-	1 025	1 025	151	141
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total expenses	51 166	55 702	64 311	70 808	-	75 185	75 185	79 293	83 655
Surplus / (Deficit)	6 574	880	12 755	6 684	77 492	2 307	11 224	12 164	12 836
Adjustments for Surplus/(Deficit)									
Surplus/(deficit) after adjustments ¹	6 574	880	12 755	6 684	77 492	2 307	11 224	12 164	12 836
Cash flow statement									
Capital and Reserves	43 086	117 437	213 930	316 063	489 004	311 686	423 947	542 980	662 816
Share Capital and Premium	-	-	-	-	-	-	-	-	-
Accumulated Reserves	-	43 086	117 437	213 930	316 063	213 930	311 686	423 947	542 980
Surplus / (Deficit)	43 086	74 351	96 493	102 133	172 941	97 756	112 261	119 033	119 836
Other	-	-	-	-	-	-	-	-	-

Table 6.14 (c) : Financial summary for Limpopo Tourism Board

	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
R thousand	Audited outcome	Actual outcome	Main appropriation	Adjusted appropriation	Revised estimate	Medium-term receipts estimate			
Revenue									
Tax revenue	-	-	-	-	-	-	-	-	-
Non-tax revenue	167 080	166 907	90 126	103 876	-	103 876	110 004	116 384	122 785
Sale of goods and services other than capital assets	8 889	9 510	156	-	-	-	-	-	-
Entity revenue other than sales	1 152	958	708	751	-	751	795	841	887
Transfers received	157 039	156 439	89 262	103 125	-	103 125	109 209	115 543	121 898
Sale of capital assets	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Other non-tax revenue	-	-	-	-	-	-	-	-	-
Total revenue before deposits into the PRF	167 080	166 907	90 126	103 876	-	103 876	110 004	116 384	122 785
Less Deposits into the Provincial Revenue Fund	-	-	-	-	-	-	-	-	-
Total revenue	167 080	166 907	90 126	103 876	-	103 876	110 004	116 384	122 785
Expenses									
Current expense	111 876	102 653	80 800	101 213	-	108 459	108 459	115 031	121 358
Compensation of employees	54 424	53 236	28 319	39 468	-	41 804	41 804	44 325	46 763
Goods and services	46 269	38 407	39 007	46 945	-	50 375	50 375	52 798	55 702
Interest on rent and land	11 183	11 010	13 474	14 800	-	16 280	16 280	17 908	18 893
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Payments for capital assets	70	688	141	1 912	-	750	750	513	540
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total expenses	111 946	103 341	80 941	103 125	-	109 209	109 209	115 543	121 898
Surplus / (Deficit)	55 134	63 566	9 185	751	-	(5 333)	795	841	887
Adjustments for Surplus/(Deficit)									
Surplus/(deficit) after adjustments ¹	55 134	63 566	9 185	751	-	(5 333)	795	841	887
Cash flow statement									
Capital and Reserves	-	43 086	117 437	213 930	316 063	213 930	311 686	423 947	542 980
Share Capital and Premium	-	-	-	-	-	-	-	-	-
Accumulated Reserves	-	43 086	117 437	213 930	316 063	213 930	311 686	423 947	542 980
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-

Public Entities Vote 06

Limpopo Gambling Board

To be appropriated by Vote in 2018/19

R 71 486 000.00

Responsible MEC

MEC of Economic Development, Environment and Tourism

Administating Department

Department of Economic Development, Environment and Tourism

Accounting officer

Head of Department Economic Development, Environment and Tourism

Overview

Vision

To be innovative and leading gambling regulator in Africa.

Mission

To regulate the gambling industry in a responsible and ethical manner for the benefit of the people of the Province by Ensuring compliance with the Legislation, promoting responsible gambling and facilitating sustainable local economic development.

Legislative mandates

- Limpopo Business Registration Act, 2003 (Act No. 5 of 2003)
- Limpopo Gambling Act, 2013 (Act No. 3 of 2013)
- National Gambling Act, Act no 7 of 2004 as amended
- Criminal procedure Act , No 51 of 1977
- National Lotteries Act, No 57 of 1997
- Prevention of Organised Crime Act, No121 of 1998
- Prevention ,Combating of Fraud and Corruption Act, No. 12 of 2004

Main Services

- **Social awareness and upliftment** - To promote responsible gambling and contribute towards the upliftment of the disadvantaged communities within the province.

- **Financial sustainability** – To maintain an effective and efficient financial management system through compliance with PFMA Legislation Regulations and Practice Notes.
- **Enforcement of legislation** – To ensure that all gambling activities conducted within the Province are compliant with Legislation.
- **Capable and well governed organisation** – To strengthen and effectively manage the system and procedures to ensure sound practices are adhered to.
- **Skilled, competent and innovative workforce** – To provide adequate, focused training opportunities to ensure competent, skilled and Innovative staff.

Review of the current financial year (2017/18)

The Limpopo Gambling Board has four programmes. Governance provide executive and strategic direction to the Board; CFO's Office provide financial and administrative support to all programme; Compliance promote responsible gambling through visibility and awareness and also to ensure that gambling activities are compliant with relevant Legislation; and Law Enforcement reduces illegal gambling throughout the province. The Entity has achieved Limpopo Gambling Board has achieved the following milestones as at the end of the third quarter of 2017/18 financial year:

Performance Indicator	Planned Target	Actual Achievement	Comments on Deviations
Number of Internal Audit Coverage Plans Produced	1	0	The remaining targets will be reached in the 4 th quarter
Number of Risk Reports Produced	4	3	The remaining targets will be reached in the 4 th quarter
Number of Quarterly Performance Reports submitted to LEDET	4	3	The remaining targets will be reached in the 4 th quarter
Number of CSI Projects Initiated	7	5	The remaining targets will be reached in the 4 th quarter
Number of Responsible Gambling Campaigns conducted	2	7	The remaining targets will be reached in the 4 th quarter
Number of Corporate licenses issued	20	24	The remaining targets will be reached in the 4 th quarter
Number of Crime Awareness Campaigns	120	86	The remaining targets will be

Conducted			reached in the 4 th quarter
Number of Investigations on Illegal Gambling activities conducted	360	269	The remaining targets will be reached in the 4 th quarter

Outlook for the coming financial year (2018/2019)

Governance – Through Governance programme, internal audit coverage plan and risk plan will be produced. Quarterly performance report to be submitted to LEDET and the number of CSI projects to be initiated. **Finance** - IYM report to be submitted to LEDET; number IT reports to be produced and the HRM reports to be produced. **Compliance** – Continue to conduct responsible gambling campaign, issuing of corporate licenses; conduct compliance inspection; levy audit reports to be done and produce monitoring reports. **Law Enforcement** – conduct crime awareness campaigns and investigation of illegal gambling activities.

Receipts and Financing

Summary of receipts

Table below provide the sources of funding for the public entity over the seven-year period.

Summary of receipts: Limpopo Gambling Board

	Audited outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimate		
Rand thousand	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Transfers received	46 675	48 559	61 273	67 502	67 502	67 502	71 486	75 632	79 791
Total Receipts	46 675	48 559	61 273	67 502	67 502	67 502	71 486	75 632	79 791

The entity is funded from equitable share through transfers from the Limpopo Economic Development, Environment and Tourism. There's a nominal growth of 5.6 per cent from 2017/18 to 2018/19 financial year. The overall grant consists of earmarked funding for CSI project and for compliance, law enforcement and Rental for building.

Table below provide a summary of the departmental own receipts over the seven-year period.

Summary of own revenue per economic classification: Limpopo Gambling Board

R' thousand	Audited outcome			Main Appropriation	Adjusted Appropriation	Revised Estimates	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18	2017/18	2017/18	2018/19	2019/20	2020/21
Tax receipts	36 512	73 471	83 738	95 449	95 449	95 449	101 037	106 869	107 000
Sales of goods and services other than capital assets	10 781	6 535	14 686	9 661	9 661	9 661	14 578	15 460	16 320
Sales of goods and services	10 781	6 535	14 686	9 661	9 661	9 661	14 578	15 460	16 320
Sales by market establishments									
Other sales	10 781	6 535	14 686	9 661	9 661	9 661	14 578	15 460	16 320
Of which									
Operating revenue	10 781	6 535	7 456	9 661	9 661	9 661	14 578	15 460	16 320
Transfers received from:
Fines, penalties and forfeits									
Interest, dividends and rent on land	284	1 488	1 107	329	329	329	345	365	380
Interest	284	1 488	1 107	329	329	329	345	365	380
Sales of capital assets
Financial transactions in assets and liabilities									
Total departmental own source receipts	47 577	81 494	99 531	105 439	105 439	105 439	115 960	122 694	123 700

Own receipts include gaming levies which are paid into the Provincial Treasury on a monthly basis. The LPM licence fees have reduced from R4.2 million to R3.1 million because the entity has reached the limit of 1500 machines, as determined by National Gambling Board. Levies have increased due to the awarding of Bingo licences and Horseracing Licence fees have increased from R0.770 million to R4.0 million due to new sites opening

Payment Summary

Key assumptions

The major key assumptions used in the compilation of the budget estimates for the Limpopo Gambling Board are as follows:

- Consumer Price Index (CPI) is 5.4 per cent in 2018/19, 5.5 per cent in 2019/20 and 5.5 per cent in 2020/21

- Compensation of Employees (CoE) – The entity considered the improvement of condition of services of CPI plus 1.0 per cent for 2018/19, 2019/20, and 2020/21 financial years as well as filling of vacant positions. Performance bonus and pay progression of 1.5 per cent of the wage bill was considered for 2018/19, 2019/20, and 2020/21 financial years.
- Goods and Services increases are based on the revised CPI guidelines over the MTEF as well as an increase in recurring contracts.

Programme Summary

Tables below provide summary of payments and estimates per programme and per economic classification over the seven-year period.

Summary of payments and estimates per programme

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/2017				2017/18	2018/19	2019/20
GOVERNANCE	7 422	9 695	11 480	13 327	13 212	10 613	12 720	14 933	15 755
FINANCE	7 935	7 583	8 335	9 723	9 438	9 767	11 009	10 855	11 451
HUMAN RESOURCE	2 830	3 477	3 836	4 318	4 598	4 112	4 695	4 838	5 105
INFORMATION TECHNOLOGY	1 512	2 297	2 162	2 373	2 793	2 809	3 683	2 659	2 805
LAW ENFORCEMENT	4 226	4 731	6 286	6 084	6 164	5 388	6 871	6 823	7 198
COMPLIANCE	10 738	13 503	16 524	17 742	17 742	15 834	17 824	19 868	20 962
SUPPLY CHAIN MANAGEMENT	16 503	14 416	15 688	17 241	16 861	16 753	18 383	19 317	20 379
Total	51 166	55 702	64 311	70 808	70 808	65 276	75 185	79 293	83 655

Summary of payments and estimates per economic classification

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/2017				2017/18	2018/19	2019/20
Economic classification									
Current payments	49 562	53 903	60 336	70 108	69 873	64 401	74 160	79 142	83 514
Compensation of employees	25 422	33 355	35 673	36 898	38 398	37 451	42 705	44 243	47 049
Goods and services	24 140	20 548	24 663	33 210	31 475	26 950	31 455	34 899	36 465
Payments for capital assets	1 604	1 799	3 975	700	935	875	1 025	151	141
Buildings and other fixed structures	352	500	425	70	130	70	38	78	82
Machinery and equipment	1 252	1 299	2 946	630	805	805	987	73	59
Software and other intangible assets	-	-	604	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	51 166	55 702	64 311	70 808	70 808	65 276	75 185	79 293	83 655

Compensation of Employment grows by 15.7 per cent in the 2018/19 financial year. The Board salary for 2017/18 was under-budgeted and the addition of structure for personnel, post of Manager internal control was approved.

Goods and Services – The Board has reprioritized by reducing all non-essential items such as refreshments and travelling. Overseas trips have reduced based on the National Treasury Instruction note No. 03 of 2017/18 which limits number of officials. There's an increase of 46.4 per cent on **Payments of capital assets** due to buying of ICT Server to replace the ones which are outdated.

Programme Description

Programme 1: Governance

Programme purpose: The purpose of this programme is to provide executive and strategic direction to the Board.

Tables below provides a summary of payments for Programme 1 per economic classification over the seven-year period.

Summary of payments and estimates: Programme 1: Governance

R' thousand	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Compensation of Employees	3 607	4 072	4 794	4 562	6 062	6 062	4 984	5 470	5 825
Goods and Services	3 815	4 054	5 958	8 742	7 127	7 127	7 736	9 438	9 902
Payment for capital assets	0	0	169	22	22	22	0	25	28
TOTAL	7 422	8 126	10 921	13 326	13 211	13 211	12 720	14 933	15 755

The programme has been allocated the budget of 12.7 million in 2018/19 financial year to ensure that the operations of the Board are conducted in compliance with all relevant legislation.

Programme 2: CFO

Programme purpose: *The purpose of this programme is to provide financial and administrative support to all four programmes.*

Table below provides a summary of payments for Programme 2 per economic classification over the seven-year period.

Summary of payments and estimates: Programme 2: CFO

R' thousand	Audited Outcome			Appropriated Amount	Adjusted appropriation	Revised Budget	Medium term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Compensation of Employees	4 631	5 083	5 323	6 278	5 993	5 993	7 858	7 034	7 421
Goods and Services	2 992	2 887	2 517	3 122	3 221	3 221	3 151	3 821	4 030
Payment for capital assets	4	0	316	323	223	223	0	0	0
TOTAL	7 627	7 970	8 156	9 723	9 437	9 437	11 009	10 855	11451

Compensation of Employees- the Finance salary has increased from R6.3 million to R7.8 million due to addition of manager post internal control that was not included on the previous structure. Goods and Services have a minimal growth of 0.9 per cent from 2017/18 financial to 2018/19 financial year. Assets of the finance unit will be zero due to non-payment of assets throughout the MTEF.

Programme 3: Compliance

Programme purpose: *The purpose of this sub-programme is to promote responsible gambling through visibility and awareness. To ensure that gambling activities are compliant with relevant legislations.*

Summary of payments and estimates: Programme 3: Compliance

R' thousand	Audited Outcome			Appropriated Amount	Adjusted appropriation	Revised Budget	Medium term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Compensation of Employees	8 760	9 891	10 420	13 269	13 269	13 269	14 913	15 825	16 853
Goods and Services	1 602	1 290	5 413	4 474	3 667	3 667	2 911	4 043	4 109
Payment for capital assets	-	-	1 335	-	807	807	-	-	-
TOTAL	10 362	11 181	17 168	17 743	17 743	17 743	17 824	19 868	20 962

Programme 4: Law Enforcement

Programme purpose: *To reduce illegal gambling activities throughout the Province.*

Table below provides a summary of payments and estimates per sub-programme and economic classification over the seven-year period.

Summary of payments and estimates: Programme 4: Law Enforcement

R' thousand	Audited Outcome			Appropriated Amount	Adjusted appropriation	Revised Budget	Medium term estimates		
	2014/15	2015/16	2016/17		2017/18		2018/19	2019/20	2020/21
Compensation of Employees	3 750	3 893	4 039	4 790	4870	4 870	5 563	5 880	6 262
Goods and Services	476	410	1 033	1 259	1259	1 259	1 308	943	936
Payment for capital assets	-	-	452	35	35	35	-	-	-
TOTAL	4 226	4 303	5 524	6 084	6164	6 164	6 871	6 823	7 198

Limpopo Tourism Agency

*To be appropriated by Vote in 2018/19
Responsible MEC
Administering Department
Accounting officer*

*R 109 209 000
MEC of Economic Development, Environment and Tourism
Department of Economic Development, Environment and Tourism
Chief Executive Officer Limpopo Tourism Agency*

Overview

Vision

To position Limpopo as a leading tourism destination in Southern Africa.

Mission

To promote and offer a sustainable and diverse tourism experience through strategic marketing (destination marketing) and support and facilitate tourism development programmes, collaborations with stakeholders and sector transformation

Main services

Limpopo Tourism Agency is, amongst others, mandated to implement destination tourism promotion with strong emphasis on domestic and Regional (SADC) marketing. Aiming to increase tourist visits to Limpopo, the Agency will also embark on providing marketing support to tourism entrepreneurs to access tourism markets. In doing so, the transformation agenda within the tourism industry is supported and the impact on the provincial economic development and growth plan is increased.

The main aim of promoting tourism by the Entity is to contribute to the economic growth of the Province through marketing Limpopo as a leading tourism destination in Southern Africa. This will be done through promoting leisure business travel, hosting business and events and facilitate the provision of quality service standards to both international and domestic tourism visitors.

Legislative mandates

- Limpopo Tourism Act , 2009 (Act 2 of 2009)
- Public Finance Management Act, (Act 1 of 1999 as amended)
- Companies Act, (Act 71 of 2008 as amended)
- The white paper on Development and Promotion of Tourism in South Africa, 1996

- Tourism Act, 2014 (Act 3 of 2014)
- Limpopo Tourism Act, 2009

Review of the current financial year (2017/2018)

The Office of the Premier have achieved the following as at the end of the third quarter of 2017/18 financial year:

- The Board has appointed the new Chief Executive Officer who will assist the Board with the implementation of the new mandate and the new strategy.
- Developed and finalized the Brand Journey Strategy as informed by the new single mandate, i.e. Tourism Marketing of the Province.
- Developed the new organizational structure emanating from the new mandate to ensure that the agency is well capacitated to achieve its mandate. Currently the Board/Management is currently busy finalizing the placement process of the staff which is planned to be completed before the end of the financial year.
- Development of the ICT strategy which is scheduled for completion by 31 March 2018.
- Based on the new structure, the Board has approved the employment equity plan.

Outlook for the coming financial year (2018/19)

The following projects will be implemented in the new financial year:

- The vigorous rolling out of the brand journey strategy.
- Implementation of the 5.0 percent in Tourism Strategy as developed by the South African Tourism (SAT).
- LTA to focus on SADC markets which remain the Entity source of international arrivals and spend.
- Intense rolling out of Culture and Heritage as the seventh tourism cluster.
- The Identification and filling of the prioritized vacant positions in terms of the new structure after the placement process.
- Development of Disaster Recovery and Business Continuity Plans for the Entity.

Receipts and Financing

Summary of Receipts

Table below provide the sources of funding for the public Entity over the seven-year period.

Summary of receipts: Limpopo Tourism Agency

R thousand	Outcome			Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Transfers Received	153 604	156 424	89 262	103 125	103 125	92 499	109 209	115 543	121 898
Total receipts	153 604	156 424	89 262	103 125	103 125	92 499	109 209	115 543	121 898

The Entity is mainly funded from equitable share through transfers from the Department of Economic Development, Environment, and Tourism.

Table below provide a summary of own receipts per economic classification over the seven-year period.

Summary of own revenue per economic classification: Limpopo Tourism Agency

R thousand	Outcome			Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Tax revenue	-	-	-	-	-	-	-	-	-
Non-tax revenue	10 041	10 468	864	615	615	615	795	841	887
Sales of goods and services other than capital assets	8 889	9 510	156	-	-	-	-	-	-
Of which									
Sales by market establishments	-	-	-	-	-	-	-	-	-
Other sales	8 889	9 510	156	-	-	-	-	-	-
Entity revenue other than sales	1 152	958	708	615	615	615	795	841	887
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	1 152	958	708	615	615	615	795	841	887
Interest	1 152	958	708	615	615	615	795	841	887
Sales of capital assets	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Other non-tax revenue	-	-	-	-	-	-	-	-	-
Total departmental own source revenue	10 041	10 468	864	615	615	615	795	841	887

Own revenue is mainly generated from credit interest received from the bank. The Entity has taken into consideration the consumer price index and as such, the budget has been escalated, 5.7 percent

in (2018/19-2019/20) and 5.5 percent in (2019/20-2020/21). All revenue collected by the Entity are surrendered to the Provincial Revenue Fund on monthly basis.

Payment summary

Key assumptions

The major key assumptions used in the compilation of the budget estimates for the vote are as follows:

- Consumer Price Index (CPI) is 5.4 percent in 2018/19, 5.5 percent in 2019/20 and 5.5 percent in 2020/21
- Compensation of Employees (CoE) – the Entity considered new positions created as per the new organizational structure and identified prioritized vacant positions to be filled. Performance bonus and pay progression of 1.5 per cent of the wage bill was considered for 2018/19, 2019/20, and 2020/21 financial years.
- Goods and Services increases are based on the revised CPI guidelines over the MTEF as well as an increase in recurring contracts.

Programme summary

Table below provide summary of payments and estimates per programme over the seven-year period.

Summary of payments and estimates per programme: Limpopo Tourism Agency

R' thousand	Audited outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Programme 1 : Office of the CEO	7 944	8 465	9 391	14 933	14 933	11 437	12 513	13 239	13 967
Programme 2: Corporate Services	7 713	7 114	7 087	13 297	13 297	11 750	15 998	16 926	17 857
Programme 3 : Financial Management	31 546	30 429	27 779	29 599	29 599	26 712	30 369	32 130	33 897
Programme 4: Limpopo Wildlife Resort	50 895	45 783	-	-	-	-	-	-	-
Programme 5 : Intergrated Destination Marketing	13 848	11 550	36 684	45 296	45 296	42 600	50 329	53 248	56 177
Total	111 946	103 341	80 941	103 125	103 125	92 499	109 209	115 543	121 898

Programme 5 constitutes the highest allocation at 46.0 percent of the overall budget because of the conditional grant allocated for Marketing which constitutes the core of the organization. Programme two follows with 28.0 percent allocated budget due to centralized payments of rental of buildings and fleet services.

Summary of economic classification

Table provides a summary of payments and estimates per economic classification over the seven the year period.

Summary of payments and estimates per economic classification: Limpopo Tourism Agency

	Audited outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Rand thousand									
Economic classification									
Current payments	111 876	102 653	80 800	101 213	101 213	90 587	106 959	114 332	120 673
Compensation of employees	54 424	53 236	28 319	39 468	39 468	28 842	39 154	41 520	43 850
Goods and services	46 269	38 407	39 007	46 945	46 945	46 945	51 525	54 905	57 930
Interest and rent on land	11 183	11 010	13 474	14 800	14 800	14 800	16 280	17 908	18 893
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Payments for capital assets	70	688	141	1 912	1 912	1 912	2 250	1 211	1 225
Buildings and other fixed structures									
Machinery and equipment	70	688	141	1 912	1 912	1 912	2 250	1 211	1 225
Payments for financial assets									
Total	111 946	103 341	80 941	103 125	103 125	92 499	109 209	115 543	121 898

Compensation of Employment grows by 1.0 percent in the 2018/19 financial year from the 2017/18 financial year allocation. In **Goods and Services**, the Entity reprioritized the budget to fund the COE to fill posts which were approved in 2016/17 financial year, and the earmarked funds allocated was also reduced in 2018/19 financial year. **Payments of capital assets** – the CAPEX has been budgeted for as operational assets since the Entity does not have construction projects.

Programme Description

Programme 1: Office of Chief Executive Officer (CEO)

Programme purpose: *To ensure the effective and efficient management of the Entity to achieve its mandate*

Table provides a summary of payments and estimates per sub-programme and economic classification over the seven the year period.

Summary of payments and estimates per sub- programme and economic classification: Office of the CEO

	Audited outcome			Main appropria tion	Adjusted appropria tion	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Rand thousand									
Sub-programmes									
CEO Operations	240	608	755	1 538	1 538	1 538	2 383	2 389	2 346
Board Management	2 101	2 037	2 844	3 087	3 087	3 087	2 800	3 080	3 388
Communication	54	81	-	750	750	750	500	529	558
Monitoring & Evaluation	49	-	-	-	-	-	300	330	363
Risk and Compliance	-	42	46	105	105	105	50	55	58
Other	5 500	5 697	5 746	9 453	9 453	5 957	6 480	6 856	7 254
Total	7 944	8 465	9 391	14 933	14 933	11 437	12 513	13 239	13 967

	Audited outcome			Main appropria tion	Adjusted appropria tion	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Rand thousand									
Economic classification									
Current payments	7 944	8 384	9 358	14 773	14 773	11 277	12 363	13 133	13 876
Compensation of employees	5 500	5 697	5 746	9 453	9 453	5 957	6 480	6 856	7 254
Goods and services	2 444	2 687	3 612	5 320	5 320	5 320	5 883	6 277	6 622
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Payments for capital assets	-	81	33	160	160	160	150	106	91
Buildings and other fixed structures									
Machinery and equipment		81	33	160	160	160	150	106	91
Payments for financial assets									coe
Total	7 944	8 465	9 391	14 933	14 933	11 437	12 513	13 239	13 967

Programme 2: Corporate Services

Programme purpose: To provide efficient and effective Human Resource and logistical support.

Programme objectives

- Improving organizational performance to achieve strategic objectives.
- To implement wellness programmes that will result with improved health awareness and behaviour.
- To assess current human resources practices with the aim of improving areas of weakness and retaining areas of strength also comparing with other organisations.

Tables below provide a summary of payments and estimates per sub-programme and economic classification over the seven the year period.

Summary of payments and estimates per sub- programme and economic classification: Corporate Services

	Audited outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Rand thousand									
Sub-programmes									
Human Resources Management	511	501	2 062	4 455	4 455	4 455	4 826	5 836	6 183
Employee Wellness	40		9	-	-	-	-	-	-
Human Resources Development	1		35	164	164	164	320	339	350
Employee Relations	71		9	-	-	-	-	-	-
ICT	-		37	1 094	1 094	1 094	2 700	2 000	2 110
Legal Services	-						300	350	350
Other	7 090	6 613	4 935	7 584	7 584	6 037	7 852	8 402	8 864
Total	7 713	7 114	7 087	13 297	13 297	11 750	15 998	16 927	17 857

	Audited outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Rand thousand									
Economic classification									
Current payments	7 684	7 104	7 063	12 998	12 998	11 451	14 498	16 177	17 102
Compensation of employees	7 090	6 613	6 535	7 584	7 584	6 037	7 852	8 402	8 864
Goods and services	594	491	528	5 414	5 414	5 414	6 646	7 775	8 238
Interest and rent on land									
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Payments for capital assets	29	10	24	299	299	299	1 500	750	755
Buildings and other fixed structures									
Machinery and equipment	29	10	24	299	299	299	1 500	750	755
Payments for financial assets									
Total	7 713	7 114	7 087	13 297	13 297	11 750	15 998	16 927	17 857

Programme 3: Financial Management

Programme purpose: To ensure sound financial management and accountability in Limpopo Tourism Agency

Programme Objectives

- To ensure that complete and accurate financial information is produced
- To ensure effective of budget management to avoid over/under spending

Table below provides a summary of payments and estimates per programme and economic classification over the seven year period.

Summary of payments and estimates per sub- programme and economic classification: Financial Management

	Audited outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Rand thousand									
Sub-programmes									
Financial Management	22 745	22 055	19 192	18 132	18 132	18 132	21 304	22 538	23 846
Supply Chain Management	1 111	1 030	2 404	2 832	2 832	2 832	1 213	1 285	1 262
Information and Communication T	381	62	406						
Other	7 309	7 282	5 777	8 635	8 635	5 748	7 852	8 307	8 789
Total	31 546	30 429	27 779	29 599	29 599	26 712	30 369	32 130	33 897

	Audited outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Rand thousand									
Economic classification									
Current payments	31 519	30 310	27 756	29 446	29 446	26 559	30 269	32 080	33 838
Compensation of employees	7 309	7 282	5 777	8 635	8 635	5 748	7 852	8 307	8 789
Goods and services	13 027	12 018	8 505	6 011	6 011	6 011	6 137	5 865	6 156
Interest and rent on land	11 183	11 010	13 474	14 800	14 800	14 800	16 280	17 908	18 893
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Payments for capital assets	27	119	23	153	153	153	100	50	59
Buildings and other fixed structures									
Machinery and equipment	27	119	23	153	153	153	100	50	59
Payments for financial assets									
Total	31 546	30 429	27 779	29 599	29 599	26 712	30 369	32 130	33 897

Programme 5: Integrated Destination Marketing

Programme purpose: The purpose of this programme is to ensure transformation of tourism industry through development, promotion and regulation of tourism in the Province.

Tables below provide a summary of payments and estimates per sub-programme and economic classification over the seven the year period.

Summary of payments and estimates per sub- programme and economic classification: Integrated Destination Marketing

	Audited outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
R' thousand									
Marketing Services	3 140	2 041	22 413	25 000	25 000	25 000	28 354	29 999	31 739
Information Services and Research	174	-	2 850	2 600	2 600	2 600	847	895	947
Transformation and Capacity Building	147	-	-	-	-	-	-	-	-
Divisional Support	179	-	1 160	3 900	3 900	3 900	4 158	4 399	4 548
Other	10 208	9 509	10 261	13 796	13 796	11 100	16 970	17 955	18 943
Total	13 848	11 550	36 684	45 296	45 296	42 600	50 329	53 248	56 177

	Audited outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Rand thousand									
Economic classification									
Current payments	13 834	11 436	36 623	43 996	43 996	41 300	49 829	52 943	55 857
Compensation of employees	10 208	9 509	10 261	13 796	13 796	11 100	16 970	17 955	18 943
Goods and services	3 626	1 927	26 362	30 200	30 200	30 200	32 859	34 988	36 914
Interest and rent on land									
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Payments for capital assets	14	114	61	1 300	1 300	1 300	500	305	320
Buildings and other fixed structures									
Machinery and equipment	14	114	61	1 300	1 300	1 300	500	305	320
Payments for financial assets									
Total	13 848	11 550	36 684	45 296	45 296	42 600	50 329	53 248	56 177

Other Programme information

Table below provide a summary of personnel estimates by programme and personnel estimates breakdown per categories over the seven the year period.

	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
	Audited outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term receipts estimate		
Headcount									
Board Members									
Personnel cost (R thousand)	1 620	1 725	1 702	2 042	2 042	1 742	1 029	1 087	1 146
Personnel numbers (head count)	11	11	10	12	12	13	13	13	13
Unit cost	147	157	170	170	170	134	79	84	88
Executive Management									
Personnel cost (R thousand)	1 936	2 126	2 879	3 081	3 081	3 081	3 427	3 516	3 708
of which									
Chief Financial Officer remuneration (R thousand)	1 199	1 251	1 338	1 432	1 432	1 432	1 696	1 688	1 780
Chief Executive officer remuneration (R thousand)	737	875	1 541	1 649	1 649	750	1 731	1 828	1 928
Personnel numbers (head count)	2	2	2	2	2	2	2	2	2
Unit cost	968	1 063	1 440	1 541	1 541	1 541	1 714	1 758	1 854
Senior Management									
Personnel cost (R thousand)	5 096	5 057	3 645	3 900	3 900	3 900	4 362	4 606	4 860
Personnel numbers (head count)	5	4	3	3	3	3	3	3	3
Unit cost	1 019	1 264	1 215	1 300	1 300	1 300	1 454	1 535	1 620
Middle Management									
Personnel cost (R thousand)	21 535	18 029	12 560	19 001	19 001	11 439	18 584	19 723	20 808
Personnel numbers (head count)	23	21	13	19	19	13	19	19	19
Unit cost	936	859	966	1 000	1 000	880	978	1 038	1 095
Professionals									
Personnel cost (R thousand)	8 940	8 859	6 840	9 987	9 987	7 455	10 264	10 859	11 457
Personnel numbers (head count)	25	27	18	23	23	18	20	20	20
Unit cost	358	328	380	434	434	414	513	543	573
Semi-skilled									
Personnel cost (R thousand)	12 942	15 378	1 750	2 258	2 258	1 881	2 193	2 360	2 537
Personnel numbers (head count)	103	98	10	11	11	10	8	8	8
Unit cost	126	157	175	205	205	188	274	295	317
Very low skilled									
Personnel cost (R thousand)	3 976	3 787	1 024	1 242	1 241.67	1 086	1 104	1 188	1 277
Personnel numbers (head count)	43	41	7	8	8	7	7	7	7
Unit cost	92	92	146	155	155	155	158	170	182
Total for entity									
Personnel cost (R thousand)	56 045	54 961	30 400	41 511	41 511	30 584	40 963	43 338	45 793
Personnel numbers (head count)	212	204	63	78	78	66	72	72	72
Unit cost	264	269	483	532	532	463	569	602	636

Limpopo Economic Development Agency

*To be appropriated by Vote in 2018/19
Responsible MEC*

*Tourism
Administering public entity
Accounting Authority*

R 565 876 000

MEC of Economic Development, Environment and

*Limpopo Development Agency
Board of directors*

Overview

Vision

A leader in sustainable innovative economic growth and development

Mission

To accelerate economic growth, development and job creation in Limpopo, through; industrialization; Promotion and facilitation of trade, investment and finance; Creation and support of sustainable enterprises; and Continued innovation.

Main services

- **Accelerated industrialization** through refurbish and maintain existing industrial parks; Increased access to manufacturing incentives; Develop agro-processing strategy and its implementation plan; Expedite SEZ rollout and implementation; Refurbish and manufacture buses; Increase the Black Industrialist Programme uptake; Implement innovation, science and technology park; and Rollout broadband network telecommunication infrastructure.
- **Targeted skills development for the economy** through Development and accreditation of training centres; conducting of skills demand and supply audit in growth areas; Partnering with relevant stakeholders; prepares student for employment readiness and placement; and Exchange programmes.
- **Enhanced access to innovative products and services** - Partner with R&D institutions and protect intellectual property; Develop products and services catalogue; Implement Film & TV production commission and support creative industry; Leverage alternative sources of funding;

Collaborate and co-funding with other institutions; Develop and grow internal capacity and strengthen regional offices.

- **Increased sustainable enterprises in targeted sectors of the economy** - Increase funding capacity and targeted BEE participation; Incubation programme for SMME development; Development and integration of cooperatives into the manufacturing value chains; Revitalization township and rural **economy**; Preferential procurement and leverage on procurement spend/expenditure; and To create awareness of government programmes.
- **Increased trade and investment in strategic sectors** - Development and accreditation of training centers; Conduct skills demand and supply audit in growth areas; Partner with relevant stakeholders; Employment readiness and placement; and Exchange programmes.
- **Sound corporate governance and high performing organisation** - Strengthen internal corporate governance capacity; Effective performance management; Compliance with policy and regulatory and legislative framework and prescripts; Comply with corporate governance and best practice; Implement ethical culture and monitor conduct; Develop monitoring and evaluation system

Legislative Mandates

- Limpopo Economic Development Agency Act No.5 of 2016
- Limpopo Development Corporations Act, Act no 5 of 1994
- National Development Plan (NDP)
- Limpopo Development Plan (LDP)
- Constitution of the Republic of SA
- Broad –Based Economic Empowerment Act, 53 of 2003
- Labor Relations Act, 66 of 1995
- Compensations Act, 89 of 1998
- Control of access to Public Premises and Vehicle Act , 53 of 1985
- Criminal Procedure Act, 51 of 1977
- Compensation for Occupational Injuries and Diseases Act 130 of 1993
- Criminal Procedure Act, 51 of 1997
- Copyright Act, 98 of 1978
- Employment Equity Act, 55 of 1998
- Environmental Conservation Act 73 of 1989
- Financial Markets Act, 19 of 1012
- Firearms Control Act, 60 of 2000

- Hazardous Substance Act, 15 of 1973
- National Road Traffic Act, 93 of 1996
- National Water Act, 36 of 1998
- Occupational Health and Safety Act, 85 of 1993
- Prevention and Combating of Corrupt Activities Act, 12 of 2004
- Prescription Act, 68 of 1969
- Promotion of Access to Information Act, 2 of 2000
- Promotion of Administrative Justice Act, 3 of 2000
- Promotion of Equality and Prevention of Unfair Discrimination Act, 4 of 2000
- Protected Disclosures Act, 26 of 2000
- Pension Fund Act, 24 of 1956
- Public Finance Management Act, 1 of 1999
- Protection of Personal Information Act, 4 of 2013
- Skills Development Act, 97 of 1998
- Skills Development Levies Act, 9 of 1999
- Unemployment Insurance Contributions Act, 4 of 2002
- Use of Official Languages Act, 12 of 2012
- Municipal By-laws
- Treasury Regulations, March 2005
- National Qualifications Framework Act, 67 of 2008
- Special Economic Zones (SEZs) Act No. 16 of 2014

Review of the current financial year (2017/18)

The Limpopo Economic Development Agency (LEDA) has achieved the following as at the end of the third quarter of 2017/18 financial year:

LEDA has successfully appointed the service provider to implement the **broadband project**. An amount of R100.0 million received is committed and will be spend before the end of the financial year. The construction of the Data Centre has been completed at the New Peter Mokaba stadium.

New era insurance investment was acquired and it has a potential to increase the own revenue for LEDA and contribute to the financial sustainability of the entity.

Special Economic Zone (SEZ) - The Department of Trade and Industry (DTI) has awarded the operator permit to the Lead Investor in September 2017. The SEZ License was also gazetted by the Minister of Trade and Industry in the third quarter of 2017 and is to be handed over by the President of the Republic in 2018. The Musina-Makhado SEZ State Owned Company was also registered as a

vehicle to drive the rollout of the SEZ critical Infrastructure and Investor attraction. Fumani Greenstone Goldmine has acquired the mining right and Tshepong Chrome mine commenced with the mining.

Great North Transport (SOC) Ltd has been operating under a difficult financial position for the current financial year 2017/18. As part of the Medium Term Expenditure Framework (MTEF) equitable share was received to assist the company to address its short term critical working capital requirements which positively contributed towards reducing the number of high bus breakdowns and a significant reduction in its liabilities.

Agribusiness division in the implementation of Limpopo Agro – processing Strategy is developing Potato Processing Plant together with project promoters in Capricorn District, Molemole Municipality. The Potato Processing Plant project has passed the bankable stage which include Environmental Impact Assessment and feasibility study and is ready for implementation in 2018/19 financial year.

Financial support division received a total of 103 loans applications with a value of R 39.43 million. The division approved 85 loans amounting to R15.94 million during the period April 2017 to date. 14 loans were rejected due to them not meeting the criteria as stipulated in LEDA's credit policy. Debt collection on the current loan book is at 95%. LEDA continues to assist co-operatives to access funding from different strategic partners and to assist with the development of SMMEs and co-operatives. From April 2017 to date 220 SMMEs were supported and 75 co-operatives were supported non-financially. The division continues to be engaged with Limpopo Department of Education as an implementing agent for the department's School Sanitation Maintenance Programme creating sustainable co-operatives within communities. In terms of the Training and Development, the division has to date trained 2380 in technical skills and 4519 in business skills training.

Outlook for the coming financial year (2018/19)

The **Broadband project** will continue with the roll out and an estimated amount of R300.0 million is budgeted in the 2018/19 financial year. Broadband will connect a total of 116 sites through leasing and building fibre in 12 municipalities, starting with Polokwane Municipality. The services to be provided by the network are: Data Connectivity - Internet connection, Cloud services with the ability to also create an intranet network; Voice Connectivity - On-Net (no additional costs) and Off-Net (30c/per minute), with potential monthly call saving of 50%; and Applications - Able to integrate various applications including Video Conferencing, Wifi and Data.

Musina – Makhado SEZ commissioned the Environmental Impact Assessment Study (EIA) that will unlock critical infrastructure rollout and is expected to be completed in October 2018. On completion of the EIA the Dti has committed to make available infrastructure budget that will unlock initial critical infrastructure rollout. The DTI has also made available R6.5 million to assist the Vhembe, Musina and Makhado Municipalities for the development of the Master Plan in 2018.

In terms of **public transport's** service delivery mandate, Safety and reliability are crucial in transporting the people of Limpopo to their various destinations. As a result the Great North Company which is the subsidiary of LEDA, envisages receiving delivery of the 150 new buses starting from the third quarter of the 2018/19 financial year and also start the upgrading of the depots facilities. The company will further be embarking on a bus refurbishment programme which will increase the useful economic life of the buses while improving safety and reducing costs.

Agribusiness subsidiary has been registered and in 2018/19 financial year will focus more on the establishment of Feed Mill and Hatchery in Sekhukhune District; Developing 100 000 ha of Subtropical in both Vhembe and Mopani; and Development of Red Meat Cluster around Waterberg. Also the Sefateng Chrome Mine will be commencing the underground mining which will contribute to the Provincial job creation and economic empowerment.

Reprioritization

Reprioritization has been done from Enterprise Development Finance to key projects such as Agribusiness, Land and Properties and Great North Transport that will contribute to revenue growth. LEDA will focus more on projects that will contribute to self-sustainability, self-reliant and impact.

Procurement

The major contracts to be implemented by LEDA include the fencing and bush clearing at Musina Makhado SEZ; Development of Master plan; and the Refurbishment and upgrading of Industrial parks at Nwanedi Resort. LEDA is the implementing Agency and has the necessary human resource and technical capacity to implement projects.

Receipts and Financing

Summary of receipts

Table below provides summary of the entity receipts per main category over the MTEF period.

Summary of Entity's receipts

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term revenue estimate		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Tax revenue									
Non-tax revenue	1 038 640	1 177 178	1 445 307	1 436 066	1 612 066	1 612 066	1 527 299	1 594 395	1 675 067
Sales of goods and services other than capital assets	646 804	740 739	957 191	847 677	847 677	847 677	807 909	853 151	900 928
Of which									
Other sales	646 804	740 739	957 191	847 677	847 677	847 677	807 909	853 151	900 928
Operating Revenue	579 455	609 234	899 283	789 409	789 409	789 409	666 394	703 712	743 120
Agro Sales	-	18 736	15 494	41 477	41 477	41 477	18 210	19 230	20 307
Income(Loss) from Equity Investments	18 411	46 513	4 153	3 888	3 888	3 888	-	-	-
Recoveries External	-	12 092	5 501	11 723	11 723	11 723	5 450	5 755	6 077
Other Operating Income	42 337	46 578	16 914	1 180	1 180	1 180	52 540	55 482	58 589
Investment Revenue	6 602	7 587	15 846	-	-	-	-	-	-
Interest Received Housing Loans	-	-	-	-	-	-	65 315	68 972	72 835
Entity revenue other than sales	136 654	148 481	142 582	176 483	176 483	176 483	149 514	157 887	166 729
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	136 654	148 481	142 582	176 483	176 483	176 483	149 514	157 887	166 729
Interest	59 261	47 497	58 746	63 815	63 815	63 815	42 912	45 315	47 853
Dividends	5 800	1 129	2 126	7 610	7 610	7 610	4 247	4 485	4 736
Rent on land	71 593	99 855	81 710	105 058	105 058	105 058	102 356	108 088	114 140
Transfers received	255 182	287 958	345 534	411 906	587 906	587 906	569 876	583 357	607 411
Other government units	-	-	-	-	-	-	-	-	-
Departmental transfers	255 182	287 958	345 534	411 906	587 906	587 906	311 247	329 299	347 411
Other transfers	-	-	-	-	-	-	258 629	254 058	260 000
Broadband	-	-	-	-	-	-	198 920	196 037	200 000
Special Economic Zones	-	-	-	-	-	-	55 709	58 021	60 000
Conditional Grant - agriculture	-	-	-	-	-	-	4 000	-	-
Total departmental own source revenue	1 038 640	1 177 178	1 445 307	1 436 066	1 612 066	1 612 066	1 527 299	1 594 395	1 675 067

Total receipts show an increase from R1.1436 billion in 2017/18 to R1.527 billion in 2018/19. The Entity receipt is comprised of equitable share and own revenue. Included in the equitable share is R4.0 million from the Department of Agriculture and Rural Development for procurement of hatchery equipment. Own revenue is mainly generated from factory rentals, bus tickets, and business and housing loans. The Entity has taken into consideration the consumer price index and as such, the budget has been escalated by 5.7 per cent (2017/18 and 2018/19), 5.6 per cent (2018/19-2019/20) and 5.5 per cent (2019/20-2020/21).

Payment summary

Key assumptions

The major key assumptions used in the compilation of the budget estimates for the entity are as follows:

- Consumer Price Index (CPI) is 5.4 per cent in 2018/19, 5.5 per cent in 2019/20 and 5.5 per cent in 2020/21
- Compensation of Employees (CoE) – The Entity considered the improvement of condition of services of 7.0 per cent for 2018/19, 2019/20, and 2020/21 financial years which is based on the past increment. Performance bonuses were considered for 2018/19, 2019/20, and 2020/21 financial years in line with policy.

- Goods and Services increases by the revised Consumer Price Index (CPI) as per the 2017 Medium Term Budget Policy Statement (MTBPS).

Programme summary

Table below provide summary of payments and estimates per programme over the seven year period.

Summary of payments and estimates by : Limpopo Economic Development Agency

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Programmes									
Programme 1 : Managing Director's Office- support	101 875	126 490	185 535	141 201	186 955	186 955	241 310	254 823	269 094
Programme 2 : Enterprise Development and Finance Division	121 751	151 167	77 716	166 053	166 053	166 053	157 940	166 785	176 125
Programme 3 : Industrialisation	41 602	51 653	100 154	97 168	201 997	201 997	262 928	277 652	293 200
Programme 4 : Information Knowledge and Programme Management	3 253	4 039	13 168	10 936	18 588	18 588	21 587	22 796	24 072
Programme 5 : Trade and Investment Promotion	36 719	45 590	19 523	50 580	23 582	23 582	36 346	38 382	40 531
Programme 6 : Subsidiaries	871 237	1 081 734	1 094 096	1 188 256	1 383 291	1 383 291	1 427 057	1 506 973	1 591 363
Total	1 176 437	1 460 673	1 490 192	1 654 194	1 980 466	1 980 466	2 147 169	2 267 410	2 394 385

The main cost drivers consist of Great North Transport relating to the refurbishment and maintenance of buses which constitute 80 per cent of the total budget.

Table below provides summary of payments and estimates per economic classification over the seven year period

Summary of payments and estimates by economic classification: Limpopo Economic Development Agency

Rand thousand	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Economic classification									
Current payments	1 176 437	1 460 673	1 412 979	1 644 063	1 688 335	1 688 335	1 452 835	1 534 194	1 620 113
Compensation of employees	469 960	609 999	585 369	679 392	652 394	652 394	707 003	746 595	788 408
Goods and services	703 225	846 635	827 588	960 235	1 031 505	1 031 505	718 736	758 986	801 490
Interest and rent on land	3 252	4 039	22	4 436	4 436	4 436	27 096	28 613	30 215
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payments for capital assets	-	-	77 213	10 131	292 131	292 131	693 033	731 843	772 822
Buildings and other fixed structures	-	-	32 126	-	-	-	76 700	80 995	85 531
Machinery and equipment	-	-	45 087	10 106	186 106	186 106	587 075	619 951	654 663
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	25	106 025	106 025	29 258	30 896	32 628
Payments for financial assets	-	-	-	-	-	-	1 300	1 373	1 450
Total	1 176 437	1 460 673	1 490 192	1 654 194	1 980 466	1 980 466	2 147 168	2 267 410	2 394 385

Compensation of Employees grows by 7.8 per cent in the 2018/19 financial year from the 2017/18 financial year allocation. The allocation includes funds for the filling of key vacant position. **Goods and**

Services decreases as a result of minimizing the utilization of outsourcing services and centralization of services within the LEDA Group. **Payments of capital assets** increases from R10.1 million in 2017/18 financial year to R693.0 million in 2018/19 financial year. This is mainly due to earmarked funds for broadband project and anticipated funds from the Department of Trade and Industry (DTI) for Musina – Makhado Special Economic Zones (SEZ).

Programme description

Programme 1: Chief Executive Office and Support

Strategic Objective: Sound corporate governance and high performing LEDA organization. The objective seeks to direct the efforts of LEDA towards ensuring sound governance and high performance, through a focus on:

- Enhanced corporate governance across the Group
- Capacitated and performing human capital contributing to enhanced organisational performance

Summary of payments and estimates: Chief Executive Officer and Support

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Programmes									
Managing Director's Office	33 928	42 125	22 884	46 274	49 488	49 488	43 586	46 027	48 604
Finance	19 756	24 530	72 139	26 945	36 147	36 147	42 085	44 442	46 931
Corporate Services	48 191	59 835	90 512	67 982	101 320	101 320	155 639	164 355	173 559
Total	101 875	126 490	185 535	141 201	186 955	186 955	241 310	254 823	269 094

Summary of payments and estimates by economic classification: Chief Executive Officer and Support

Rand thousand	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Economic classification									
Current payments	101 875	126 490	185 218	138 946	184 700	184 700	237 770	251 086	265 148
Compensation of employees	55 017	68 308	76 165	75 035	75 035	75 035	97 493	102 953	108 718
Goods and services	43 606	54 143	109 031	59 475	105 229	105 229	140 269	148 124	156 421
Interest and rent on land	3 252	4 039	22	4 436	4 436	4 436	8	9	9
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Provinces and municipalities									
Departmental agencies and accounts									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households									
Payments for capital assets	-	-	317	2 255	2 255	2 255	3 540	3 738	3 946
Buildings and other fixed structures									
Machinery and equipment	-	-	317	2 255	2 255	2 255	2 240	2 365	2 495
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets							1 300	1 373	1 451
Payments for financial assets									
Total	101 875	126 490	185 535	141 201	186 955	186 955	241 310	254 823	269 094

Compensation of Employees grows by 7.8 per cent in the 2018/19 financial year from the 2017/18 financial year allocation. The allocation includes funds for the filling of key vacant position. **Goods and Services** increase is influenced mainly by the contract costs related to security, telecommunication and other admin costs whereas **Payments of capital assets** budget mainly constitute funds for purchase of internal use property, plant and equipment.

Programme 2: Enterprise Development and Finance

Strategic Objective: *An increase in sustainable enterprises in targeted sectors of the economy. The objective seeks to direct the efforts of LEDA towards support (both financial and non-financial) for the establishment and sustainability of SMME and Cooperative enterprises in the province, with the longer term outcome of the total number of active enterprises supported.*

Summary of payments and estimates: Enterprise Development and Finance

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Programmes									
Programme 2 : Enterprise Development and Finance Division	121 751	151 167	77 716	166 053	166 053	166 053	157 940	166 785	176 125
Total	121 751	151 167	77 716	166 053	166 053	166 053	157 940	166 785	176 125

Summary of payments and estimates by economic classification: Enterprise Development and Finance

Rand thousand	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Economic classification									
Current payments	121 751	151 167	77 716	166 053	166 053	166 053	141 140	149 044	157 391
Compensation of employees	70 638	87 704	63 532	96 341	96 341	96 341	102 634	108 381	114 451
Goods and services	51 113	63 463	14 184	69 712	69 712	69 712	38 506	40 662	42 940
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Provinces and municipalities									
Households									
Payments for capital assets	-	-	-	-	-	-	16 500	17 424	18 399
Buildings and other fixed structures									
Machinery and equipment							16 500	17 424	18 399
Heritage assets									
Software and other intangible assets									
Payments for financial assets							300	317	335
Total	121 751	151 167	77 716	166 053	166 053	166 053	157 940	166 785	176 125

Compensation of Employees grows by 7.8 per cent in the 2018/19 financial year from the 2017/18 financial year allocation. The allocation includes funds of filling of key vacant position. **Goods and Services** budget is mainly for the contract costs relating to training materials for students; and **Payments of capital assets** for contract costs relating to training equipment required in the Trainings centres.

Programme 3: Industrialisation

Strategic Objective: Accelerated industrialization in Limpopo through strategic economic development interventions. The objective seeks to promote greater industrialization in the Limpopo province, with the longer term outcome of LEDA being:

- An increase in the contribution of the manufacturing / beneficiation / production sector to the Provincial GDP / per region (GGP)
- An increase in the number of jobs created by the manufacturing / beneficiation / production sector in Limpopo

Summary of payments and estimates : Industrialisation

Summary of payments and estimates : Industrialisation									
R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Programmes									
Programme 3 : Industrialisation	41 602	51 653	100 154	97 168	201 997	201 997	262 928	277 652	293 200
Total	41 602	51 653	100 154	97 168	201 997	201 997	262 928	277 652	293 200

Summary of payments and estimates by economic classification: Industrialisation

Summary of payments and estimates by economic classification: Main estimation									
Rand thousand	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Economic classification									
Current payments	41 602	51 653	98 761	96 292	95 121	95 121	181 510	191 675	202 410
Compensation of employees	7 732	9 600	45 950	28 499	28 499	28 499	74 959	79 157	83 593
Goods and services	33 870	42 053	52 811	67 793	66 622	66 622	106 551	112 518	118 817
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payments for capital assets	-	-	1 393	851	851	851	80 417	84 921	89 675
Buildings and other fixed structures	-	-	541	-	-	-	76 700	80 995	85 531
Machinery and equipment	-	-	852	851	851	851	3 717	3 925	4 144
Heritage assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	1 000	1 056	1 115
Total	41 602	51 653	100 154	97 143	95 972	95 972	262 927	277 652	293 200

Compensation of Employees grows by 7.8 per cent in the 2018/19 financial year from the 2017/18 financial year allocation. The allocation includes funds for the filling of key vacant position. **Goods and Services** is comprised of mainly the costs relating to rates and maintenance of our existing properties. **Payments of capital assets** budgets relates to the upgrading of industrial parks.

Programme 4: Information Knowledge and programme Management

Strategic Objective: Centres of technical and business training excellence that develop skills for the economy. The objective seeks to direct the efforts of LEDA towards the strengthening of the technical and business skills training centres it manages, towards them becoming centres of excellence in their

field, and in developing the targeted skills required by the Limpopo economy as reflected by an increase in the absorption rate of trainee beneficiaries

Summary of payments and estimates : Information Technology and Programme Management

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Programmes									
Programme 4 : Information Knowledge and Programme Mana	3 253	4 039	13 168	10 936	18 588	18 588	21 587	22 796	24 072
Total	3 253	4 039	13 168	10 936	18 588	18 588	21 587	22 796	24 072

Summary of payments and estimates : Information Technology and Programme Management

Rand thousand	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Economic classification									
Current payments	3 253	4 039	12 678	4 436	12 088	12 088	14 237	15 034	15 876
Compensation of employees	1 868	2 320	4 831	2 548	2 548	2 548	4 831	5 101	5 387
Goods and services	1 385	1 719	7 847	1 888	9 540	9 540	9 406	9 933	10 489
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Provinces and municipalities									
Departmental agencies and accounts									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households									
Payments for capital assets	-	-	490	6 500	6 500	6 500	7 350	7 762	8 196
Buildings and other fixed structures									
Machinery and equipment	-	-	490	6 500	6 500	6 500	3 900	4 118	4 349
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets							3 450	3 643	3 847
Payments for financial assets									
Total	3 253	4 039	13 168	10 936	18 588	18 588	21 587	22 796	24 072

Compensation of Employees grows by 7.8 per cent in the 2018/19 financial year from the 2017/18 financial year allocation. The allocation includes funds for the filling of key vacant position. **Goods and Services** relates to IT related contracts support costs. **Payments of capital assets** is mainly for the software licenses and replacement of the computers.

Programme 5: Trade and Investment Promotion

Strategic Objective: An increase in trade and investment in targeted sectors in Limpopo. The objective seeks to direct the efforts of LEDA towards the relevant and meaningful facilitation of investment and trade opportunities for the Province; reflected in:

- An increase in investments into the Province as a proportion of GDP per Region
- An increase in the value and volume of exports into key strategic markets including A.U, BRICS, E.U and ASEAN

Summary of payments and estimates: Trade and Investment Promotion

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Programmes									
Programme 4 : Trade and Investment Promotion	36 719	45 590	19 523	50 580	23 582	23 582	36 346	38 382	40 531
Total	36 719	45 590	19 523	50 580	23 582	23 582	36 346	38 382	40 531

Summary of payments and estimates by economic classification: Trade and Investment Promotion

Rand thousand	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Economic classification									
Current payments	36 719	45 590	19 523	50 080	23 082	23 082	35 762	37 765	39 880
Compensation of employees	29 283	36 360	12 681	39 938	12 940	12 940	18 329	19 356	20 440
Goods and services	7 436	9 230	6 842	10 142	10 142	10 142	17 433	18 409	19 440
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Provinces and municipalities									
Households									
Payments for capital assets	-	-	-	500	500	500	584	617	651
Buildings and other fixed structures									
Machinery and equipment	-	-	-	500	500	500	559	590	623
Software and other intangible assets							25	26	28
Payments for financial assets									
Total	36 719	45 590	19 523	50 580	23 582	23 582	36 346	38 382	40 531

Compensation of Employees grows by 7.8 per cent in the 2018/19 financial year from the 2017/18 financial year allocation. The allocation includes funds for the filling of key vacant position. **Goods and Services** mainly relates to exhibition and outwards mission to attract investment in the province, whereas **Payments of capital assets** is mainly budget for internal use of software and computers.

Programme 6: Subsidiaries

Strategic Objective: An increase in access to socio-economic development through innovative products and services offered by the Group's subsidiaries and tertiary divisions. The objective seeks to direct the efforts of LEDA and its subsidiaries towards sustainability and a positive return on equity and assets through innovative products and services; by a focus on the proportion of Group income generated by the LEDA Group's subsidiaries and tertiary divisions.

Summary of payments and estimates: Subsidiaries

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Programmes									
Programme 5 : Subsidiaries	871 237	1 081 734	1 094 096	1 188 256	1 383 291	1 383 291	1 427 057	1 506 973	1 591 363
Total	871 237	1 081 734	1 094 096	1 188 256	1 383 291	1 383 291	1 427 057	1 506 973	1 591 363

Summary of payments and estimates by economic classification: Subsidiaries

	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Rand thousand					2017/18				
Economic classification									
Current payments	871 237	1 081 734	1 019 083	1 188 256	1 207 291	1 207 291	842 416	889 591	939 408
Compensation of employees	305 422	405 707	382 210	437 031	437 031	437 031	408 756	431 647	455 819
Goods and services	565 815	676 027	636 873	751 225	770 260	770 260	406 572	429 340	453 383
Interest and rent on land	-	-	-	-	-	-	27 088	28 604	30 206
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Provinces and municipalities									
Households									
Payments for capital assets	-	-	75 013	-	176 000	176 000	584 642	617 382	651 955
Buildings and other fixed structures			31 585						
Machinery and equipment	-	-	43 428	-	176 000	176 000	560 159	591 528	624 653
Software and other intangible assets							24 483	25 854	27 302
Payments for financial assets									
Total	871 237	1 081 734	1 094 096	1 188 256	1 383 291	1 383 291	1 427 057	1 506 973	1 591 363

Compensation of Employees grows by 7.8 per cent in the 2018/19 financial year from the 2017/18 financial year allocation. The allocation includes funds for the filling of key vacant position. **Goods and Services** is mainly for the contract costs relating to maintenance and diesel for Great North Transport and Corridor Mining whereas **Payments of capital assets** is mainly for the contract costs relating to GNT refurbishment of buses.

Other Programme information

Personnel numbers and costs

Table below provide a summary of personnel estimates per category over the seven year period

Detail of approved establishment and personnel numbers per programme

Headcount	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimate		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Board Members									
Personnel cost (R thousand)	5 496	5 837	6 343	6 175	6 175	6 175	6 709	7 088	7 481
Personnel numbers (head count)	18	18	11	11	11	11	11	11	11
Unit cost	305	324	577	561	561	561	610	644	680
Executive Management									
Personnel cost (R thousand)	20 091	21 337	20 290	22 660	22 660	22 660	24 618	26 010	26 010
of which									
Chief Financial Officer remuneration (R thousand)	2 283	2 425	2 104	2 575	2 575	2 575	2 798	2 956	3 120
Chief Executive officer remuneration (R thousand)	3 493	3 709	3 835	3 939	3 939	3 939	4 183	4 443	4 687
Personnel numbers (head count)	11	11	12	12	12	12	12	12	12
Unit cost	1 826	1 940	1 691	1 888	1 888	1 888	2 052	2 168	2 168
Senior Management									
Personnel cost (R thousand)	38 706	50 752	51 483	53 899	53 899	53 899	58 557	61 869	65 299
Personnel numbers (head count)	67	71	72	72	72	72	73	75	79
Unit cost	578	715	715	749	749	749	802	830	827
Middle Management									
Personnel cost (R thousand)	80 720	105 842	102 473	112 404	112 404	112 404	122 118	129 025	136 178
Personnel numbers (head count)	198	210	216	216	216	216	217	220	232
Unit cost	408	504	474	520	520	520	563	585	587
Professionals									
Personnel cost (R thousand)	285 272	374 052	352 433	397 243	397 243	397 243	431 574	455 985	481 264
Personnel numbers (head count)	1 036	1 433	1 281	1 481	1 481	1 481	1 491	1 505	1 588
Unit cost	275	261	275	268	268	268	289	303	303
Very low skilled									
Personnel cost (R thousand)	41 927	54 976	57 934	58 384	58 384	58 384	63 430	67 017	70 733
Personnel numbers (head count)	230	244	248	248	248	248	249	256	270
Unit cost	182	225	234	235	235	235	255	262	262
Total for entity									
Personnel cost (R thousand)	472 213	612 795	590 956	650 765	650 765	650 765	707 005	746 995	786 966
Personnel numbers (head count)	1 560	1 987	1 840	2 040	2 040	2 040	2 053	2 079	2 192
Unit cost	303	308	321	319	319	319	344	359	359

LEDA Group maintained an average headcount of 1 795 between 2014 and 2017, with annual cost of remuneration estimated at R558 654. Compared to this period, the financial year 2017/18 there is slight upward headcount increase mainly due to new investment acquired (New era Insurance project).

Annexure

Limpopo Economic Development Agency

Summary of Entity's receipts

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term revenue estimate		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
R thousand									
Tax revenue									
Non-tax revenue	1 038 640	1 177 178	1 445 307	1 436 066	1 612 066	1 612 066	1 527 299	1 594 395	1 675 067
Sales of goods and services other than capital assets	646 804	740 739	957 191	847 677	847 677	847 677	807 909	853 151	900 928
Of which									
Other sales	646 804	740 739	957 191	847 677	847 677	847 677	807 909	853 151	900 928
<i>Operating Revenue</i>	579 455	609 234	899 283	789 409	789 409	789 409	666 394	703 712	743 120
<i>Agro Sales</i>	-	18 736	15 494	41 477	41 477	41 477	18 210	19 230	20 307
<i>Income(Loss) from Equity Investments</i>	18 411	46 513	4 153	3 888	3 888	3 888	-	-	-
<i>Recoveries External</i>	-	12 092	5 501	11 723	11 723	11 723	5 450	5 755	6 077
<i>Other Operating Income</i>	42 337	46 578	16 914	1 180	1 180	1 180	52 540	55 482	58 589
<i>Investment Revenue</i>	6 602	7 587	15 846	-	-	-	-	-	-
<i>Interest Received Housing Loans</i>	-	-	-	-	-	-	65 315	68 972	72 835
Entity revenue other than sales	136 654	148 481	142 582	176 483	176 483	176 483	149 514	157 887	166 729
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	136 654	148 481	142 582	176 483	176 483	176 483	149 514	157 887	166 729
Interest	59 261	47 497	58 746	63 815	63 815	63 815	42 912	45 315	47 853
Dividends	5 800	1 129	2 126	7 610	7 610	7 610	4 247	4 485	4 736
Rent on land	71 593	99 855	81 710	105 058	105 058	105 058	102 356	108 088	114 140
Transfers received	255 182	287 958	345 534	411 906	587 906	587 906	569 876	583 357	607 411
Other government units	-	-	-	-	-	-	-	-	-
Departmental transfers	255 182	287 958	345 534	411 906	587 906	587 906	311 247	329 299	347 411
Other transfers	-	-	-	-	-	-	258 629	254 058	260 000
<i>Braoadband</i>	-	-	-	-	-	-	198 920	196 037	200 000
<i>Special Economic Zones</i>	-	-	-	-	-	-	55 709	58 021	60 000
<i>Conditional Grant - agriculture</i>	-	-	-	-	-	-	4 000	-	-
Total departmental own source revenue	1 038 640	1 177 178	1 445 307	1 436 066	1 612 066	1 612 066	1 527 299	1 594 395	1 675 067

Summary of payments and estimates by economic classification: Limpopo Economic Development Agency

	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
Rand thousand									
Economic classification									
Current payments	1 176 437	1 460 673	1 412 979	1 644 063	1 688 335	1 688 335	1 452 835	1 534 194	1 620 113
Compensation of employees	469 960	609 999	585 369	679 392	652 394	652 394	707 003	746 595	788 408
Goods and services	703 225	846 635	827 588	960 235	1 031 505	1 031 505	718 736	758 986	801 490
Interest and rent on land	3 252	4 039	22	4 436	4 436	4 436	27 096	28 613	30 215
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payments for capital assets	-	-	77 213	10 131	292 131	292 131	693 033	731 843	772 822
Buildings and other fixed structures	-	-	32 126	-	-	-	76 700	80 995	85 531
Machinery and equipment	-	-	45 087	10 106	186 106	186 106	587 075	619 951	654 663
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	25	106 025	106 025	29 258	30 896	32 628
Payments for financial assets	-	-	-	-	-	-	1 300	1 373	1 450
Total	1 176 437	1 460 673	1 490 192	1 654 194	1 980 466	1 980 466	2 147 168	2 267 410	2 394 385

Summary of payments and estimates by : Limpopo Economic Development Agency

	Outcome			Main appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
R thousand									
Programmes									
Programme 1 : Managing Director's Office- support	101 875	126 490	185 535	141 201	186 955	186 955	241 310	254 823	269 094
Programme 2 : Enterprise Development and Finance Division	121 751	151 167	77 716	166 053	166 053	166 053	157 940	166 785	176 125
Programme 3 : Industrialisation	41 602	51 653	100 154	97 168	201 997	201 997	262 928	277 652	293 200
Programme 4 : Information Knowledge and Programme Management	3 253	4 039	13 168	10 936	18 588	18 588	21 587	22 796	24 072
Programme 5 : Trade and Investment Promotion	36 719	45 590	19 523	50 580	23 582	23 582	36 346	38 382	40 531
Programme 6 : Subsidiaries	871 237	1 081 734	1 094 096	1 188 256	1 383 291	1 383 291	1 427 057	1 506 973	1 591 363
Total	1 176 437	1 460 673	1 490 192	1 654 194	1 980 466	1 980 466	2 147 169	2 267 410	2 394 385